



January 14, 2022

Pauly Jail Building Company, Inc.  
17515 Bataan Court  
Noblesville, IN 46062

Attention: Robert Pohrer, CEO

Regarding: Letter of Recommendation

To Whom it May Concern:

For more than 25 years, River City Construction, LLC (RCC) and Pauly Jail Building Company, Inc. (PJBC) have completed many successful projects together in the Justice Sector. Through that partnership, over **\$500 Million** in projects have been skillfully constructed and expertly equipped with state-of-the-art detention equipment, that serve numerous Detention Centers and Correctional Centers across the Midwest.

Over the course of our partnership, it has been our pleasure working with the PJBC teams who continuously make it a point to offer a solutions-driven approach, to assist RCC in pushing project schedules to successful completions, and to provide innovative ideas to deliver projects for our mutual clients. The project resumes and experience that PJBC brings within the Justice Sector is second to none.

PJBC's vast knowledge of the detention equipment industry, as well as accessibility to the most innovative product offerings in the market gives clients and design experts the ability to fully immerse themselves into the final products of their new facility, well before the design teams even touch the paper. Through PJBC's justice seminars, clients and design teams are able to walk into, touch, smell, and feel the products that will be utilized in their projects well before they start designing their new facilities. How many other firms are able to offer that 4D experience?

Beyond the innovative solutions and design assistance capabilities, PJBC is a builder. Their teams take pride in their work, they foster the relationships with their partners (contractors, designers, and clients alike), and they deliver quality installations every time.

Working with PJBC over the course of my career has been one of the most enjoyable relationships I have experienced. Collectively, RCC and PJBC have built over **10,000 beds** together, and we hope that we can build **10,000** more together in the future.

We would strongly recommend that any client or design team looking for an industry expert to assist them with their next build to consider Pauly Jail Building Company as their partner.

Sincerely,  
RIVER CITY CONSTRUCTION, LLC

A handwritten signature in cursive script that reads "Leanne Skuse".

Leanne Skuse  
President

Builders...Concept to Completion.