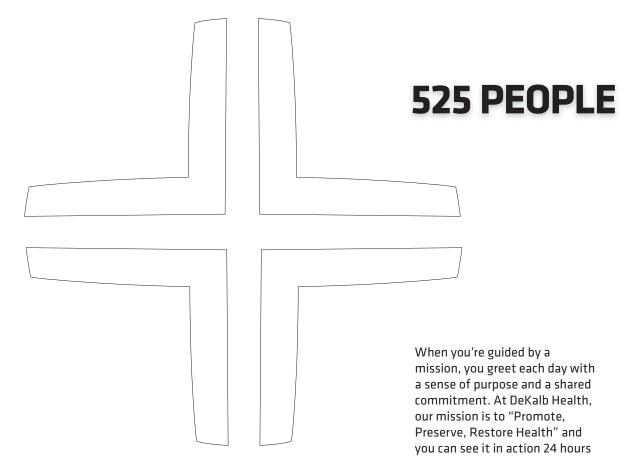


DEKALB HEALTH 2012 ANNUAL REPORT



a day by our world-class medical professionals and dedicated support staff and volunteers. Featured in these pages are shining examples of the jobs we do as we work together on the most important job of all – taking care of our community.







Vision in action.

from the Board Chair

It has been a year of progress for the Board of Directors of DeKalb Health and a continuation of the journey that began several years ago. We have seen the hospital make enormous leaps forward, both in its new facilities and in the scope of the services it provides. In return, we have watched our community as a whole embrace the improvements and take pride in our progress.

Indeed, one of our biggest accomplishments is the extent to which DeKalb Health has expanded its outreach to serve individuals and families across northern Indiana and northwest Ohio. This comes at a time when there is unprecedented competition among healthcare organizations in our region, giving people more options than ever before when seeking care. I credit the DeKalb Health Board of Directors for being attuned to the rapidly changing healthcare landscape and understanding the need to move quickly and decisively to provide state-of-the-art facilities and access to specialty care. Thanks to their expertise and professionalism, we are now in a position to offer comprehensive services at a much lower cost and greater convenience than the larger health care systems that surround us. Our investments have allowed us to become very competitive and remain viable in a challenging healthcare environment.

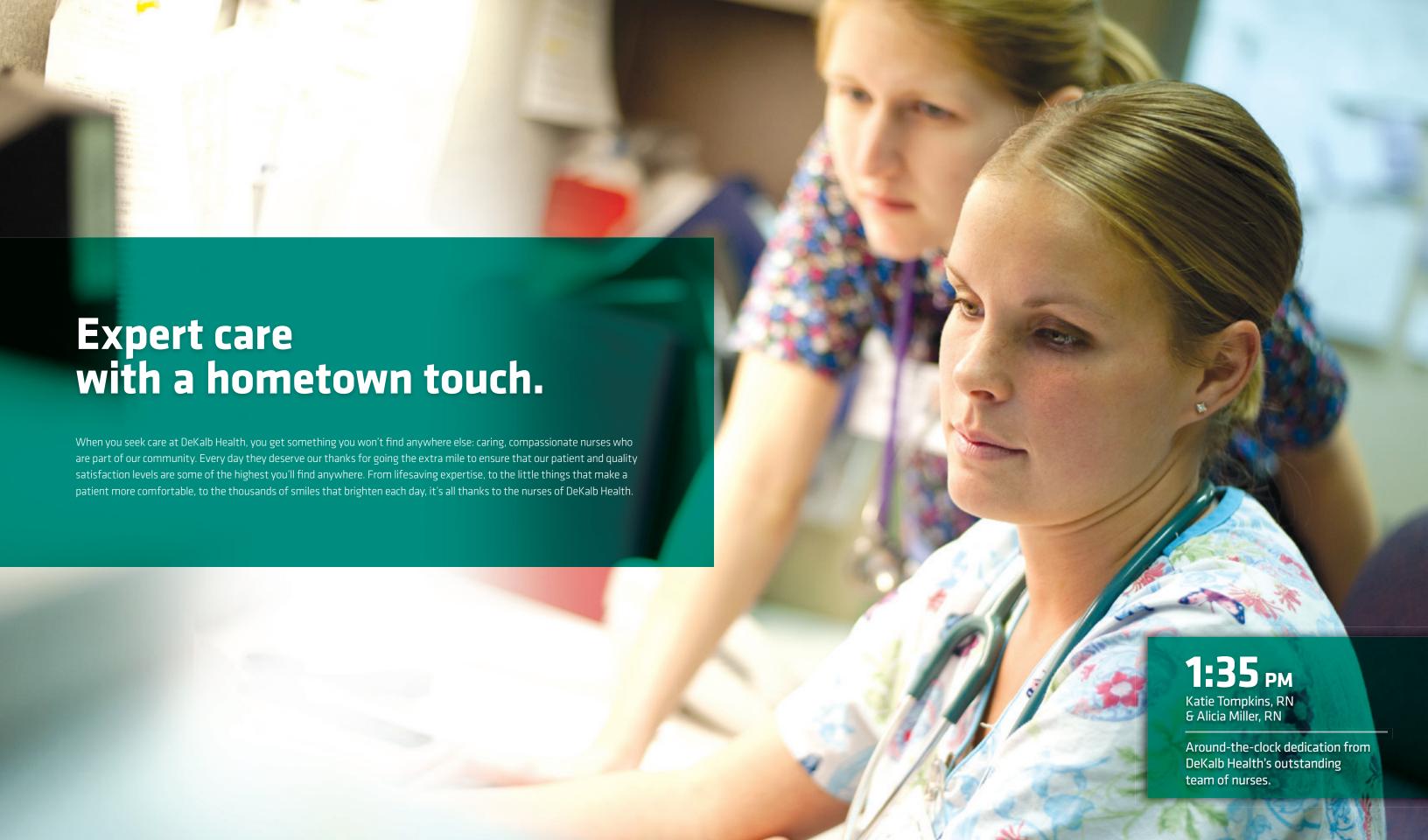
The board of directors has also provided guidance for a number of quality initiatives. Key personnel have undergone Six Sigma training programs aimed at improving service delivery and patient outcomes. And the Ball State School of Architecture and Planning conducted a Charrette Workshop that explored ways of strengthening connections with the community and developed visual ideas for the future of our campus. The board is very engaged on health and wellness issues that affect community hospitals like ours — all to better assist the hospital's leadership in making fluid, proactive decisions.

Which brings me to DeKalb Health's biggest asset — our people. While we experience opportune growth and change in leadership, we have also witnessed countless examples of our medical professionals, staff members and volunteers going the extra mile to help make this year a resounding success. As Board Chair I am continually impressed by the extent to which everyone at DeKalb Health shares our commitment to thriving as an independent, not-for-profit community hospital. We have come this far because of efforts of those who came before us, and thanks to the people of today's DeKalb Health, a bright future lies ahead.

Work- Middiction

Alan Middleto





2:27 PM Lee Ann Pixley, MD, Pediatrician; Naomi, Two-Year-Old Patient Caring for our pediatric patients with a special touch.

Patients first.

rom the Chief of Staff

Looking back over the past year, I am struck by just how far we have come. To begin with, I would like to commend the entire DeKalb Health staff for making the transition to our new facilities a success. As they were empowered with more space, more efficient workflow and numerous technology upgrades, they rose to the occasion to translate those improvements into enhanced care for our patients.

In the Imaging Center, we added a number of new capabilities that have resulted in higher patient volumes. Our state-of-the-art MRI technology is faster and more patient-friendly and offers 3D reconstructions and non-contrast magnetic resonant angiograms (MRAs). Our new 64-slice CT scanner provides "gentle imaging" — utilizing iterative reconstruction (ASIR) to provide the lowest possible dose, especially for pediatric patients. Other Imaging Center upgrades include a new bone-density (DEXA) scanner and soon a new gamma camera for our Molecular Imaging (Nuclear Medicine) department.

The launch of the ExpressCare urgent care track in the Emergency Department has also greatly benefited both patients and caregivers. It allows for patients with non-life-threatening conditions to be treated quickly and cost-effectively while freeing ER personnel to focus on more complex cases.

In July, DeKalb Health achieved Chest Pain Center accreditation by the Society of Cardiovascular Patient Care (SCPC). Only 14 percent of all hospitals in the nation qualify to be Chest Pain Centers, and this designation is a credit to the best-practice protocols in place at DeKalb Health.

During the year, we expanded our move to electronic health records. Through everyone's wonderful efforts we achieved Meaningful Use Stage 1 criteria, and we are now on our way to achieving electronic health record Meaningful Use Stage 2 criteria.

As hospital services and surgery volumes increased this year, we added a number of nurse practitioners and support staff. We also welcomed new physicians:

- Manjinder Brar, MD, psychiatry
- Mark S. O'Brien, MD, family medicine

In addition, we strengthened our relationships with key specialty groups, including Fort Wayne Cardiology and Fort Wayne Orthopedics, resulting in almost daily coverage for a wide range of specialties.

Yes, it has been an eventful year for the staff at DeKalb Health. As we look to the future, I believe we can all be proud of the fact that our impressive new facilities are matched by an unwavering commitment to delivering the best possible patient care.

the Marchin

Steven Marchioni, MD *Chief of Staff*

Stelle Warphion, W.D. Adum Radiciogy



Time & talents.

from the Auxiliary Guild

It was another big year for the DeKalb Health Auxiliary Guild. We owe our tireless volunteers a big thank you, especially all of those who helped patients, families and guests find their way in our new facilities. In 2012, the Auxiliary remained near the levels of the previous year, with 75 active volunteers who logged more than 16,000 volunteer hours.

Auxiliary volunteers are often the first points of contact for patients, families and other visitors to the hospital. They provide an invaluable service in staffing patient and family hospitality needs at the reception and information desks, assisting staff members and serving as hosts in the Surgery waiting area and Family BirthPlace. They are also active in the Curiosity Shop thrift store in downtown Auburn and the Serendipity gift shop in the hospital. I would like to thank Nita Webb, Volunteer Coordinator, for going above and beyond as our staff liaison to DeKalb Health.

This past year, the Auxiliary held seven fundraising events that generated proceeds that were used to benefit the hospital, staff and area students. We awarded three scholarships of \$1,000 each to DeKalb County residents who are pursuing higher education in a medical field. The Auxiliary supported the professional development of a number of DeKalb Health employees by reimbursing the cost of certifications and recertifications. And

> we were pleased to be able to provide \$26,000 to the hospital for the purchase of event management system software in support of DeKalb Health's commitment to continuous improvements.

> > On behalf of the Auxiliary Guild Officers, it is a privilege to serve this organization and benefit this great hospital. As DeKalb Health continues to grow, it can count on the Auxiliary and its volunteers to be there every step of the way.

> > > Janie J. Kistler Janice L. Kistler

Auxiliary Guild Officers

President Janice L. Kistler

President

Treasurer Meredith Storer

Volunteer Coordinator

5:18 PM Anita Poinsett, Volunteer Auxiliary volunteers greet and assist patients and visitors throughout the hospital.

6:45 PM Gina Monteleone-Harman, MS, LAT, ATC; Hunter Yoder, High School Athlete Athletic trainers are on duty at numerous school sporting events across our region.

Executive Team



Kelly Dunham, MHA
Interim CEO



Amy Crouch, CPAChief Financial Officer



Donna Wisemore, RN *Chief Nursing Officer*



Emilio Vazquez, MD

Chief Medical Officer



Deb Arend-Sinclair, SPHR *Vice President, Human Resources and Employee Development*



Ed Hobbs Matt Lehn, MBA
President, Information Services Vice President, Physician Security Officer



Rick RingVice President, Ancillary Service.

MEDICAL STAFF MEMBERS

Officers

Steven Marchioni, M Chief of Staff

ichard Toupin, MD ice-Chief of Staff

Nark Souder, MD ecretarv

Emilio Vazquez, M Chief Medical Officer Scott Armstrong, DO
Glenn Batiller, MD
Manjinder Brar, MD
Lance Burton, MD
Kenneth Chaffee, MD
Trina Chapman-Smith, M
Philip Chase, MD
Lindsey Coda, DO
Gary Davis, MD
Nicholas Finley, MD

Dana Forrest, MD
William Goudy, DO
Jason Hanna, MD
James Ingram, MD
Jeffrey Justice, MD
Shawn Kidder, DO
Bret Kueber, MD
James Lebamoff, MD
Rene Limjoco, MD
Thomas Mason, MD

Gil Mendoza, MD Mark O'Brien, MD Todd Page, MD Lee Ann Pixley, MD Joseph Putman, MD Paul Rexroth, MD Keith Schreffler, MD Mitchell Travis, MD John Wagel, MD Thaddeus Weghorst, M

Board of Directors







Robert Menzie



Richard Allen
Secretary



Matt Fetter



Mark Fogt



Beth Freidenberger



Stacy Heft



Jeffrey Justice, MD



Deb Linstromberg



Mark Millett



Bryan Nugen, JD



Mitchell Travis, MD

CORPORATE MEMBERS

Richard Allen*
Terry Bossermar
David Brandon
Gretchen Brown
Frank Caprino

Richard Dove
J. Robert Edwards, MD
Matt Fetter*
William Fink
Mark Fogt*
Beth Freidenberger*

Robert Gaier Charles Hampel Stacy Hefty* Jeffrey Justice, MD* Pete Kempf Deb Linstrombere* Angie Lockwood James McCanna, JD Robert Menzie* Kenneth Metzger Alan Middleton* Mark Millett* Bryan Nugen, JD* Vendy Oberlin Michael Ruch Dan Schmidt, DDS Mitchell Travis, MD* Maury Winkler David Wolf



Donors

In appreciation, we gratefully acknowledge donations from the following:

Catherine Aigner Alexander & Bebout, Inc. American Legion Auxiliary Unit 240 John & Sharman Ankenbruck Anonymous Mr. & Mrs. Bill Armstrong John Armstrong Pauline Badman Von & Nancy Baum Richard & Jane Beatty Iennifer Beebe Phil & Phyllis Bender Rex & Vicki Bergdall Jennie Blomeke Marcia Blomeke Marv Blomeke Kathrvn Bloom Ervin Blume Don & Marueen Bobay Tim & Rebecca Boman Richard & Sandra Bond Dan Boren John & Ester Bower Bernard & Tonya Buchs Cynthia Burke Linda Burrell James & Dorothy Cain Brenda Carpenter Timothy & Connie Carey Dennis & Kathy Carper Donald & Marjorie Carper Jim & Sharron Carroll Cheryl Clark Classic Ladies Club Jeffrey & Bonnie Clelland Daniel & Lynne Coverdale Steve & Linda Cole & Family Paul & Janet Commiskey Nadene Cook Gates Cove Tammy Crouch Kevin & Lyn Custer W. Harold & Anne Custer Tom & Janet Dale Sandra Davis DeKalb County Community Foundation. Inc. DeKalb Memorial Hospital Fund Darrel & Gwen Dodane Ted & Rose Duehmig Frank & Maxine Dunn John & Jean Dunn John & Lebby Dyer William & Dorothy Easterly Ben & Bev Ellert Bruce & Becky Ellert-Rugman Carl Ellert Eulalia Ellert Fairway Assoc Carl & leannette Feller Rex & Jane Feller Mike Fender David & Zula Fiandt Mike & Shari Fiechter Fink Foundation Bob & Trudey Fisher Marty & Ronda Fogle Laura Frederick Amanda Friedman Steven & Chervl Furge Terry & Cheryl A. Furge Gloria Furnish Daniel & Mary Garman Donna Garman Thomas Garman Marilyn Geise Andrew & Stacey Glovinsky Penny Griffin Pete & Carol Grogg Sandra Guinn Michael & Anne Haggarty Harold & Carmen Haifley Robert & Sally Harper L.J. & D.K Hartman Melonie Hartman Stephen & Rosemary Hartman Dale & Arlene Hartsell Mildred Hawkins Marilyn Herman & Family Marilyn Hess Georgia Hinderer Carol Hootman Kristy Hornbacker Jim & Lucy Huffman Dr. F.N. & C.L. Hughes Indiana Association of Support Employees Indianapolis Fire Department 4

Tom & Patty Kelley Neal & Cathy Keller Dennis Keller & Family Jav & Sandra Kern David & Mariorie Kile Kenneth & Judy Kipfer Roger & Judy Kitchen Harold & Judith Kleeman Herbert Kleeman Norman & Dixie Krehl Iohn & Bonita LaBelle Jim & Sandy LaRowe Dorothy Laub Lamar & Laura Leichty Greg & Kathryn Lewis Ronald & Debra Linstromberg Larry & Janice Lockwood Scott & Heather Lusk James & Janice Lucas Ruth Malcolm Brenda Martin Ioan McDonald Wava, Bill, Joan, & Tonya McDonald Doris McIntosh Gerald and Kathy McNerney Millie Medich Luke & Cortney Miller & Family Dave & Darlene Moore David & Linda Molfenter Roger & Judith Moughler Daniel & Cvnthia Mvers Karen Napier Rick & Nichole Neuhaus Never-Idle Homemakers Club ObeCo. Inc. Duane & Donna Oberlin Tim & Mary Lou Orn John & Sandra Panyard Paragon Steel Mr. & Mrs. D Pasalich Mrs. Lillian Pasalich Rick & Toni Pearson

Todd & Jayne Perkins

Edwynn & Amy Platt

Preferred Anesthesia

Ed & Ceil Pliett

Dr. John Raney

Carolyn Reinoehl

Dean Reskevich

Larry & Betsy Riddle

Nancy Reiff

Evelyn Ridge & Family David & Linda Rodebaugh Joe & Mary Kay Rowe Tomas Sandoval Catherine Sebert Marjorie Sebert Shady Acre Lake Assoc. Susan & Gregory Shippy Greg & Dawn Shue Ed Shuff Family Ronald & Anita Shultz Albert Shuman Mark & Lisa Shuman Linda Skelly Karl Sliger Deborah Smith Ioan Smith John & Carol Snyder Verle & Alice Snyder Larry & Sandra Spade Ronald & Jacquelyn Springer Todd & Sheila Stuckman Jerry & Sharon Surface Stan & Sheila Surfus Kent & Sarah Sweitzer Stephen & Janet Taylor Anthony & Mary Ann Teutsch Ron & Edna Thompson Top-Dog Great Lakes Catering, Inc. Charlie & Diane Trapp Joe & Judy Trowbridge Jay & Nancy Tuggle Grant Ulm Carolyn Vogel Jerry Wagoner Rory & Diana Walker David & Ruth Walters Mike & Lindsey Wann Mariorie Washler Waterloo High School Class of 1954 Patricia Waters Sandra Wegrecki Patrick & Diane Weidenhamer Timothy & Cathy Wells Steven & Teresa Westrick Timothy & Karen Wheeler Roger & Sandra Whittig Sylvia Widmeyer Jane & Janet Wiggins Glenn & Marjorie Wilhelm Bruce & Dee Willibey Connie Wilson

In Memorial

Hilda Akins

John Hess

Betty May Hinderer

Delbert Martin, Sr.

Robert Obendorf, Sr.

Lorraine Hines

Delbert Myers

Farley Shepherd

Virginia Teutsch

John Earl Walker

Jim Witherspoon

Gerald Duane Willibey

Jean Traxler

Russell Badman

While we mourn the passing of the following individuals, we are also inspired by them for the positive impact they made on both this hospital and the community. We were blessed to have known them and worked with them.

Mabel Bevington
Janice Bly
Mary Helen Brown Bomar
James Campbell
Joan Chalfant
Fairy Christian
Martha Custer
Jack Erbaugh
Emma Frank
Lavon Furnish
Josephine Gabriel
Lois Garman
Mary Gear
Charles Glesing
Roger Hartman

Giving back.

from the Foundation Director

In 1960, area community leaders formed the DeKalb County Community Memorial Hospital Foundation for "the acquisition, construction, establishment and operation of a community memorial hospital for DeKalb County." Over the decades, the Foundation has managed donations and raised funds to help expand hospital services and meet healthcare needs in our community.

This past year has seen a number of significant changes to the Foundation. To begin with, it is now known at the DeKalb Health Foundation, to reflect the hospital's recent name change. In addition, the Foundation has taken steps to strengthen ties with the hospital and formalize its role as the dedicated fundraising arm for DeKalb Health.

As a native of DeKalb County, I was excited to accept the challenge of growing the Foundation and giving it a strategic focus to benefit the hospital. We began the year by forging renewed relationships with businesses and organizations throughout the communities we serve and evaluating best practices of other successful hospital foundations.

We then began to lay the groundwork for expanded fundraising activities.

We intensified our efforts to make the annual Charity Golf Outing
fundraiser a success and for the first time in several years had a full field
of 144 golfers. Thanks to the support of a wide range of donors and
organizations, the event raised \$27,000, up from \$17,000 in 2011.

One of our top priorities has been to effectively communicate that donations made to DeKalb Health are received by the Foundation

 so that giving to the hospital now means giving to the Foundation. We want all potential donors to be assured that their generosity will help secure the future of DeKalb Health.

While there is much work ahead, our goal for the coming year is simple: to encourage businesses, other foundations and individuals to "give back" to the independent community hospital that continues to be there for us.

annakhim

Anna NixonFoundation Director

DeKalb Health Foundation – Board of Directors 2012

Richard & Joyce Jenkins

Bruce Johnson

President Roger J. Wertenberger

Raising Guild, Inc.

Donald & Nancy Derrow

Mike & Stephanie Detter

Michael & Brenda DeWitt

Vice President Fredrick L. Brown **Secretary** Jeffrey L. Turner **Treasurer** Michael C. Haggarty **Board Director** H. Brent Davis Rick L. James Joyce A. Hefty-Covell

Community Beneficiaries

For more than 50 years, DeKalb Health has had close bonds with the communities it serves. Today, we continue to donate time and resources in support of schools, businesses, charitable organizations and other worthy causes to help them thrive. With every community investment we grow stronger together.

Allen County Athletic Conference via Woodlan HS

Alliance Industries, Inc.

All Star Soccer Academy

American Cancer Society

- 2012 Relay for Life

American Cancer Society – CPS-3 Promotion

American Legion #178 S.A.L.

- Quiet Knight, Inc.

American Red Cross of Northeast Indiana

Auburn Classic Lions Club

Auburn Cord Duesenberg Festival

Auburn Girls Softball League

Auburn Little League

Auburn Police Department (Tactical Medical Solutions)

Auburn preCson Baseball

Classic City Center

Auburn Professional Firefighters Dinner Dance

Auburn Rotary Club - Grapes & Hops

Beat BC 5K

Berlin Slone Benefit

Betz Nursing Home

Big Brothers Big Sisters

– Bowl for Kids' Sake

Butler Fire Department

Butler Girls Softball League

Butler Heartland Festival

Butler Youth League

Camp Red Cedar

Cancer Services of Northeast Indiana

Celiac Support Group

Charcot-Marie-Tooth Support Group

Children First Center

Choice Academy/Boomerang Packers Classic City Gymnastics Booster

Cobblestone Ladies' Golf Association Country Meadow PTO Halloween Carnival

2011 Cystic Fibrosis Wine Opener

Dean V. Kruse Foundation, Inc.

DeKalb Alumni Fund – Science Fair

DCBL (DeKalb Central Basketball League)

DeKalb Chamber Partnership

Annual Meeting

DeKalb Chamber Partnership

DeKalb County Fair Association

DeKalb County Horse and Pony 4H Club

DeKalb County Economic Development Partnership, Inc.

DeKalb High School Baron Brigade

DeKalb High School Student Leadership Program

DeKalb Humane Society

DeKalb Junior Lady Baron Basketball

DeKalb's VOICE

Eastside Adult Booster Club

Eastside After Prom Committee

Eastside Jr./Sr. High School

Eckhart Public Library Summer Reading

Program

Erin's House 2012 Common Bond Breakfast Erin's House 2012 Wine for the Spirit

Fashion Bug

Fort Wayne Mad Ants Fitness Challenge

Fort Wayne Medical Education Program Fort Wayne Zoological Society

Garrett Boys Baseball

Garrett Girl's Softball 2012

Garrett Heritage Days

Garrett High School After Prom Event

Garrett High School Athletic Department

Garrett High School

Garrett High School Publications Department

Garrett-Keyser-Butler CSD

Garrett Youth Soccer

Hamilton After Prom Committee

Hip on Hep C Support Group

Honor Flight Northeast Indiana, Inc.

Indiana Society of Radiologic Technologists

Annual Conference

IPFW Community Health Assessment Jackson Township Athletic Association

lackson Township Athletic Association Jackson Township 4-H Auction Committee

IAM Recreation Center

Jeff Justice, M.D. Mission Trip to Africa

Jennifer Leffler Shipe Benefit IE Ober Science Fair

Junior Achievement

Junior Achievement – Pro Am Fundraiser **Junior Achievement**

DeKalb Co Hall of Fame Awards

IA Class

JR Watson PTO

laBraun Knox Foundation

Judy A. Morrill Center Kautex Health Fair Kickin' it to Cancer (MJS Apparel - DeKalb Girls Soccer)

Kiwanis Bike Rodeo

Lakewood Park Christian School

Lakewood Park Early Learnining Ministry Laurels of DeKalb Golf Outing

Le Tour D'Kalb

March of Dimes

Miss Campus Life Youth for Christ Miss Northeast Indiana Scholarship

Miss Relay for Life Fundraising Dinner

Multiple Sclerosis Support Group

National Kidney Foundation SDI Golf Classic National Multiple Sclerosis Society

Northeast Corner Basketball League

Garrett Boys BB

Northeast Corner Basketball League

Northeast Indiana Regional Partnership Patsy Krus School of Dance

POP 5K

Richland Cornhuskers

Riverdale Youth League

Serenity House

Special Olympics Indiana

St. loe Pickle Festival

St. Joseph Catholic School

St. Martin's Healthcare – Board Retreat

St. Martin's Healthcare – Mad Hatter Tea

St. Martin's Healthcare - Golf Outing

St. Martin's Healthcare

- 7th Anniversary Fundraiser

Susan Farmer Snyder Cancer Benefit United Way of DeKalb County/Mad Ants

United Way of DeKalb County/Day of Caring United Way of DeKalb County/Power

of the Purse

Valerie Deck

WALC 2011 for Autism

(Wanting Autistic Lives Changed)

WALC for Autism

(Wanting Autistic Lives Changed)

Wal-Mart Distribution Center 6074 YMCA of DeKalb County Annual 5k run/walk Youth Enrichment Programs, Inc.



Statistics

X-Ray

MRI

20,138 (2012)

17,636 (2011)

Mammography

5,656 (2012)

5,490 (2011)

1,901(2012)

1,653 (2011)

EKG

5,687 (2012)

5,429 (2011)

Visits

26,894

48,029 DEKALB MEDICAL SERVICES (PHYSICIAN PRACTICES)

8,528 HOME HEALTH

AND HOSPICE

Economic Impact

EMPLOYEES FULL AND PART TIME

\$874,279 CHARITY CARE

\$63,000,000 CAPITAL EXPENDITURES SINCE 1964

\$22,255,821 PAYROLL

\$14,876,205 CHARITY, COMMUNITY UNREIMBURSED, BAD DEBT AT COST

\$37,132,026

Emergency Services

16,740 EMERGENCY

3,692 EMS AMBULANCE SERVICE (NUMBER OF TRIPS)

Total Outpatient Services

250,160 ANCILLÁRY*

15,197 EMERGENCY

HOME HEALTH AND HOSPICE

2,810 SURGERIES**

Total Inpatient Services

EMERGENCY

155 HOME HEALTH AND HOSPICE

380 SURGERIES**

7:06 AM Greg Myers, Assistant Dir. of Maintenance; Gary Mercer, Maintenance Technician Our dedicated crew keeps the DeKalb Health campus shipshape.



MISSION

Promote, Preserve, Restore Health

VISION

To be the Healthcare Organization of Choice for Patients, Payers and Healthcare Professionals.

VALUES

Creativity Pursuing continuous improvement through innovation, imagination and resourcefulness.

Integrity Earning the respect and confidence of our community through professional and ethical business practices and having the courage and commitment to uphold our values.

Quality Emphasizing an ongoing commitment to excellence through a continuous process of education, communication, evaluation, efficiency and improvement.

Service Identifying and satisfying the needs of our patients, community, employees and partners.

Teamwork Capitalizing on the strengths of each employee and working collectively in the best interest of our patients and community.

Independence Continue to function organizationally as an independent, not-for-profit hospital and healthcare organization.