



2018 milestones

THE **JOURNEY** TO GET THERE



THE COMMUNITY FOUNDATION
of Muncie & Delaware County, Inc.

Where neighbors create legacies



GRANTS: 2



GIFTS: 8



SCHOLARSHIPS: 16



DONORS: 18



FINANCES: 24



LEADERSHIP: 26

MEETING MILESTONES: THE JOURNEY TO GET THERE

Friends,

\$50 Million. That's a big number. We are pleased to share that we have supported programs and projects across Muncie and Delaware County with more than \$50 Million in grants since our beginning in 1985.

That is just one of the many milestones that The Community Foundation of Muncie and Delaware County achieved in 2018. In this report, you'll read more about our grantmaking in 2018. Last year we made more than 400 grants through our competitive grants programs, through donor advised grant requests, through scholarships to students pursuing higher education, and through sustaining designated distributions. On page six, we share the story of Dr. Herbert Hamilton whose designated fund celebrated 10 years of providing sustaining distributions to six local organizations.

We hit another milestone in gifts to the Foundation. Donors and funders supported the Foundation with more than \$4 million in gifts, a high mark for the last decade. Some of this increase comes from donors capturing matching money from Lilly Endowment Inc., but this is only part of the story. Learn more about this year's new funds on page nine.

This year, the Foundation celebrated 30 years of providing scholarships to students. The first scholarship fund, the George and Nelda Van Laningham Scholarship, was established in 1988. In this report, we also share the story of the Max V.

and Nellie Catharine Creviston Scholarship which was awarded to the 100th Cowan graduate in 2018. This four-year award has provided students with more than \$730,000 since it was established in 2000. Read more about the impact of this award on page sixteen.

If those milestones aren't enough to celebrate, we also highlighted four donors, who have made their own milestones in support of The Community Foundation among our list of 2018 donors, which begins on page eighteen. These donors have supported the work of the Foundation with annual gifts over the life of the Foundation.

The Foundation is led by a Board of Directors made up of community members. In 2018, we said goodbye to Jeffrey R. Lang. Jeff continued to serve this year as Ex. Officio of the Board and will remain on the Finance Committee. We welcomed Sara Shade to the Board of Directors. Sara has served as a volunteer on the Foundation's Grants Committee.

Looking forward into 2019, we are excited about other milestones we may reach. We can't do it without supportive community members like you. We are so happy that you continue to be part of our journey.



Kelly K. Shrock, President

Carol E. Seals, Chair,
Board of Directors

MISSION

The Community Foundation of Muncie & Delaware County, Inc. encourages philanthropy, assists donors in building an enduring source of charitable assets, and exercises leadership in directing resources to enhance the quality of life for residents of Muncie and Delaware County.

VISION

To impact and empower Muncie and Delaware County by enabling philanthropy as a trusted community leader and promoting positive change now and for generations to come.



GRANTS



IT'S THE CLIMB: \$50 MILLION GRANTED

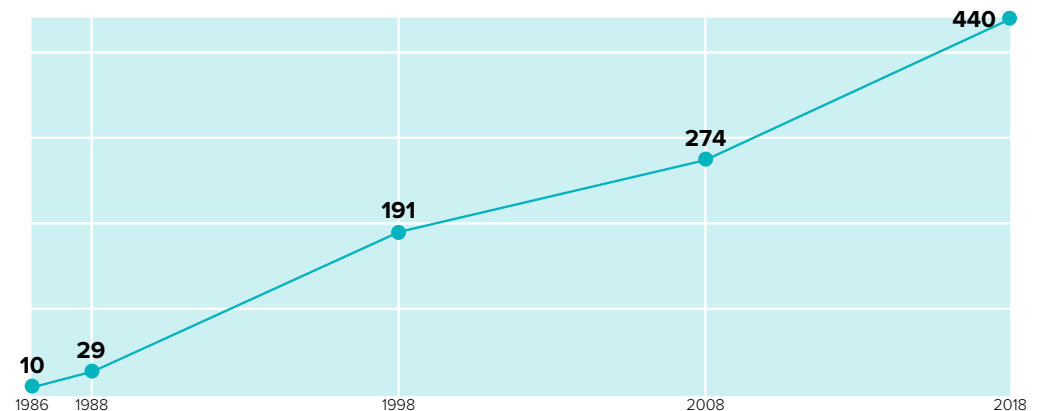
This year, The Community Foundation hit a major milestone in grantmaking. Since our beginning, we have awarded more than \$50 million in grants to enhance the quality of life in Muncie and Delaware County.



\$50,768,959.69

From our first grants in 1986 to the end of 2018, more than \$50 million has supported programs and projects in our community and made a difference in the lives of the residents of Muncie and Delaware County. Each grant was made possible through generous contributions by donors, like you, who can see the role of the Foundation in the community today, tomorrow, and always.

NUMBER OF GRANTS AWARDED ANNUALLY



MOVING FORWARD: PROVIDING HOME OWNERSHIP AND IMPROVING NEIGHBORHOODS

In 2018, Muncie Home Ownership and Revitalization secured property and partial funding to support a three-home development in Muncie’s Old West End Neighborhood. The houses were built on vacant properties to help revitalize the west gateway of downtown, provide home ownership opportunities for low-income residents, especially veterans, and increase safety and overall property values in the area.

The Community Foundation provided Muncie Home Ownership and Revitalization a grant of \$16,500 to support the completion of HVAC, electrical, drywall, and painting for one of the three new homes. The home was completed in May of 2018 and is now the home of U.S. Army Veteran, Randy Goodman and Kristi Gosage.

In November 2017, Randy experienced some health issues and spent several months in the hospital. During that time Randy and Kristi, who had been living with a friend, learned that they had only a few days to relocate. Muncie Home Ownership and Revitalization executive director Penny Leach helped Randy and Kristi secure temporary housing until the new home was complete.

“I don’t know where we would be without the house,” said Kristi. “The house is one story and has accommodations for Randy. He’s always wanted to own his own home and we are working with Penny to move forward. It’s been amazing.”

Since 1995, Muncie Home Ownership and Revitalization has constructed over thirty homes in the neighborhoods near downtown Muncie, assisted more than 350 families with homeownership, and worked with more than 2000

families in foreclosure prevention. The organization also partners with the Muncie Area Career Center’s Construction Technology and Electrical Technology programs. Students in the programs enhance their skills by working with their instructors to build homes. A neighboring home to Mr. Goodman’s was constructed by students.



“The Veteran Housing project was one of the most rewarding projects I have worked on in my 19 years of employment at Muncie Home Ownership and Revitalization,” said Penny Leach, executive director. “Not only are we making a difference in the neighborhoods surrounding downtown Muncie, but we are making a difference in the life of a veteran and his or her family. We are blessed to have the support of The Community Foundation of Muncie and Delaware County, and extremely grateful.”

According to Muncie Home Ownership and Revitalization, the construction of new homes encourages other home owners in the area to invest in their home. Through their work, a seed is planted, and the revitalization efforts spread.

MAKE IT A DESTINATION: MID-INDIANA TRAILS PUTS MOUN

Well-maintained trail systems can have a positive impact on the community in many areas. They can enhance the local economy through tourism. They can create a healthier community by giving residents more options for exercise. They provide recreation and add to the quality of place that makes a community a place people want to live.

While Delaware County has great trail resources in the Cardinal Greenway and other paved trails, there are no natural surface trails longer than 1.7 miles within a 30-minute drive of Muncie. Noting the need in the community, a group of trail enthusiasts formed Mid-Indiana Trails (MINT) in 2016. MINT organizes local trail building and maintenance volunteers and acquires funding for local mountain biking/hiking trails in the region.

In late 2016, MINT worked with a professional trail development consultant and the Muncie Parks Department to develop a mountain bike trail plan for Prairie Creek Park. With the plan in place, the group approached The Community Foundation in spring of 2017 with a grant request to develop a short beginner trail. Under the guidance of Foundation staff and with recommendations from the grants committee, the organization was encouraged to think bigger and turn to more funders in the community to secure funding for the entire plan.

MINT listened to the advice and presented their plan along with grant proposals to several local private foundations as well as individual donors. A \$10,000 grant in 2018 from The Community Foundation helped close the gap on the \$120,000 project which will include 4.27 miles of mountain bike trails including 1.53 of intermediate and almost 2 miles of more difficult trails. The trails are expected to be completed by August 1, 2019. When completed, the miles of trails will make Muncie a destination for mountain biking and hiking enthusiasts in the region.



TAIN BIKING ON THE MUNCIE MAP



“This project will put natural surface trails within 19 minutes of downtown. Trail users will be able to access the trails without using surface roads thanks to the Cardinal Greenway, Red-tail, and Prairie Creek Multi-Use Trails. The Foundation was integral to reaching our project goals.”

- Dave Bradway

Mid-Indiana Trails Board President

A ROUTE TO GIVE: DR. HERBERT HAMILTON CARRIES FORWARD A LIFETIME OF GIVING



MEALS ON WHEELS

Meals on Wheels delivers a hot and healthy lunch at the lowest possible cost to individuals who have limitations do to their age, illness or disability. A Client's Assistance Fund, supported by Herbert H. Hamilton Designated Fund, allows Meals on Wheels to provide meals at an even further reduced cost for clients with severely limited income.

AMERICAN RED CROSS

With the support of the Hamilton Fund the Indiana Red Cross is supporting disaster victims, military personnel, and their families, and growing our community's preparedness skills and resilience for the future.

SALVATION ARMY

The Salvation Army is an international movement that is motivated by the love of God to preach the gospel of Jesus Christ and to meet human needs without discrimination. Locally, The Salvation Army provides residents of Delaware County with food and financial assistance during times of need. The Hamilton Fund supports general operations of the local Salvation Army.



DELAWARE COUNTY 4-H CLUBS

Delaware County 4-H members have opportunities to attend 4-H trips, camps, and overnight workshops that support youth leadership and other important skills. With the support of the Herbert H. Hamilton Designated Fund and other donations, the Delaware County 4-H Council pays half the cost of most of these experience for members. Last year a "Teens as Teachers" team spent a weekend at Bradford Woods near Martinsville ramping up leadership skills. Another group of 4-H junior leaders and advisors attended the 4-H Leadership Summit.

Dr. Herbert Hamilton served the community in a variety of ways and with endless enthusiasm. Establishing two funds at the Foundation – one during his lifetime and a second through his will – was a great way to continue his legacy of commitment to the community.

In 1997, Dr. Hamilton established the Herbert H. Hamilton Charitable Fund as a donor advised fund. During his lifetime, and through the lifetime of his good friend, Beulah Book, Dr. Hamilton and Book could advise grants to the organizations and causes that mattered most to them. After their deaths, the fund became designated to the Eaton Public Library, an organization close to Dr. Hamilton's heart.

When Dr. Hamilton passed away in 2000, a charitable remainder trust was established to provide income for Book for the remainder of her lifetime. When she passed away in 2009, the Herbert H. Hamilton Designated Fund was established to benefit six local organizations and the Smithsonian Institute, honoring Dr. Hamilton's love of history and his strong belief that our nation's heritage should be preserved.

2018 marks the 10-year anniversary of the fund, which has awarded nearly \$275,000 to six local organizations.



MUNCIE MISSION

For nearly 90 years the Muncie Mission has extended compassionate care to those in need in our community. The consistent core of services has been emergency shelter for homeless men and a Christ-centered long-term residential recovery program for those battling addictions. Today, the Mission also provides transitional housing, and walk-in family services for neighbors including daily hot meals, groceries, clothing, and financial assistance. The annual distribution from the Hamilton Fund arrives each July – a crucial time typically marked by lower monthly donor support.



MUNCIE CHILDREN'S MUSEUM

The Hamilton Fund supports general operations of the Muncie Children's Museum. In the ten years since the museum has received the funds, more than 383,500 visitors including 74,500 school children, have made new discoveries at the museum. For many visitors, Muncie Children's Museum is an important part of growing up in Muncie. One visitor recently wrote, "We have enjoyed this museum since my kids were little. Love all the improvements over the years. Now I bring my grandkids."



GIFTS



CHANGING LANES: GIFT VII SUPPORTS COMMUNITY GIVING

Donors supported The Community Foundation with increased giving this year. Gifts totaled more than \$4 million, a high mark in the last decade.

The increase in gifts, in part, was due to Lilly Endowment Inc.'s announcement of a matching grant opportunity through their Giving Indiana Funds for Tomorrow (GIFT) initiative. GIFT VII was announced in October. For every unrestricted dollar raised by The Community Foundation, Lilly Endowment would match the gift with two dollars, up to \$1 million. Donors stepped up to create and grow named unrestricted funds.

By the end of 2018, six new named unrestricted funds were established to capture the match. More than 150 donors made match-eligible gifts to The Unrestricted Fund of The Community Foundation and other named unrestricted funds. More than 72 percent of the match was met in gifts and pledges.

However, GIFT VII was just one of many reasons the Foundation saw increased giving. In total, 19 new funds were established. Four new scholarship funds were established to support students pursuing post-secondary education. The Successful Schools Fund and the Old National Bank Fund for Muncie Community Schools were both established to support the partnership brought about by state legislation between Ball State University and Muncie Community Schools. Other funds support community organizations across Muncie and Delaware County.





2018 NEW FUNDS

UNRESTRICTED FUNDS

Board of Directors Endowment Fund
Pat and Jane Botts Fund
Gayle and Jeannine Harrold Fund
John C. Kelly and Marcia Ressler Kelly Fund
Laura Stanley Keppler Fund
Wayne E. and Carolyn K. Thomas Fund

SCHOLARSHIP FUNDS

eKeeper Systems Unparalleled Excellence
Scholarship Fund
Sue Harris Unsung Hero Scholarship Fund
Rex A. Waldo II Scholarship Fund
Charles L. Whitehair Memorial Scholarship Fund

DESIGNATED FUNDS

Flags of Honor & Exchange Club of Muncie Fund
Muncie Animal Care Fund
Old National Bank Fund for
Muncie Community Schools
Sharon & Andrew Seager Fund
Muncie Delaware County
Senior Citizens Center Fund
Successful Schools Fund
David and Mary Jane Sursa Trust Fund
Jay S. Zimmerman Memorial Fund

DONOR ADVISED FUND

Simone Elmore and Ava Elmore Fund



MUNCIE COMMUNITY SCHOOLS

TRAVELING TOGETHER: FOUNDATION JOINS COMMUNITY-WIDE COLLABORATION

Following the 2018 landmark decision by the Indiana Legislature that gave Ball State University control of Muncie Community Schools, The Community Foundation set out to identify a way to expand support for teachers and students to meet needs related to this new partnership. Funders from across the community came forward to support the partnership with funding and programs that supported the community's largest public school system.

The Foundation Board of Directors established the Successful Schools Fund. The fund includes an investment of up to \$200,000 over the next three years into a new program that will provide funding for teacher professional development. In order to commit to the improvement of the transitioning school district and the new partnership with Ball State, the program will be open to teachers at Muncie Community Schools only for its first three years.

Foundation staff worked closely with Muncie Community Schools' teachers and administrators and Ball State University to ensure that the program meets the most pressing needs of the students and will have a lasting impact on teachers. Teachers will be able to access funds for professional development through the Successful Schools Fund. In the summer of 2019, approximately 40 teachers will receive training in the Orton Gillingham reading method which will be funded through the Successful Schools Fund. The trainer training and the subsequent system wide training will be funded through the Successful Schools Fund.

This program continues the Foundation's long history of support to Muncie Community Schools. Through competitive grantmaking, Robert P. Bell Education Grants, designated grantmaking, and scholarships supporting students graduating from Muncie Community Schools, The Community Foundation has made grants totaling more than \$2 million to Muncie Community Schools since 1988. Since 2000, more than \$50,000 went directly to teachers to provide creative and innovative classroom projects for their students.

ENCOURAGING ADVENTURE: INAUGURAL ROBERT P. BELL CREATIVE TEACHING AWARD PRESENTED TO HISTORY TEACHER

In 2018, The Community Foundation launched the Robert P. Bell Creative Teaching Award to recognize innovation in the classroom. The award was established to compliment the Robert P. Bell Education Grants program and honor teachers who have gone above and beyond to use creativity and innovation to enhance learning by their students. The annual program rewards, recognizes, and encourages extraordinary educators who have applied for, received, and executed a Robert P. Bell Grant from The Community Foundation in their classroom.

John Marsh, a history teacher at the Indiana Academy for Science, Mathematics, and Humanities, received the inaugural award.

John was nominated by Indiana Academy's Director of Academic Affairs, Dr. Jeff Smith, for his execution of three recent Robert P. Bell Education Grants. In May of 2018, for example, Marsh led his students to recreate three important historical caves along with art to establish an exhibit called the "Cave of Time." The Bell Grant was used to build the set and create the artifacts within the caves. As part of the project, students wrote scripts to be used to lead tours for several hundred students and Muncie community members.

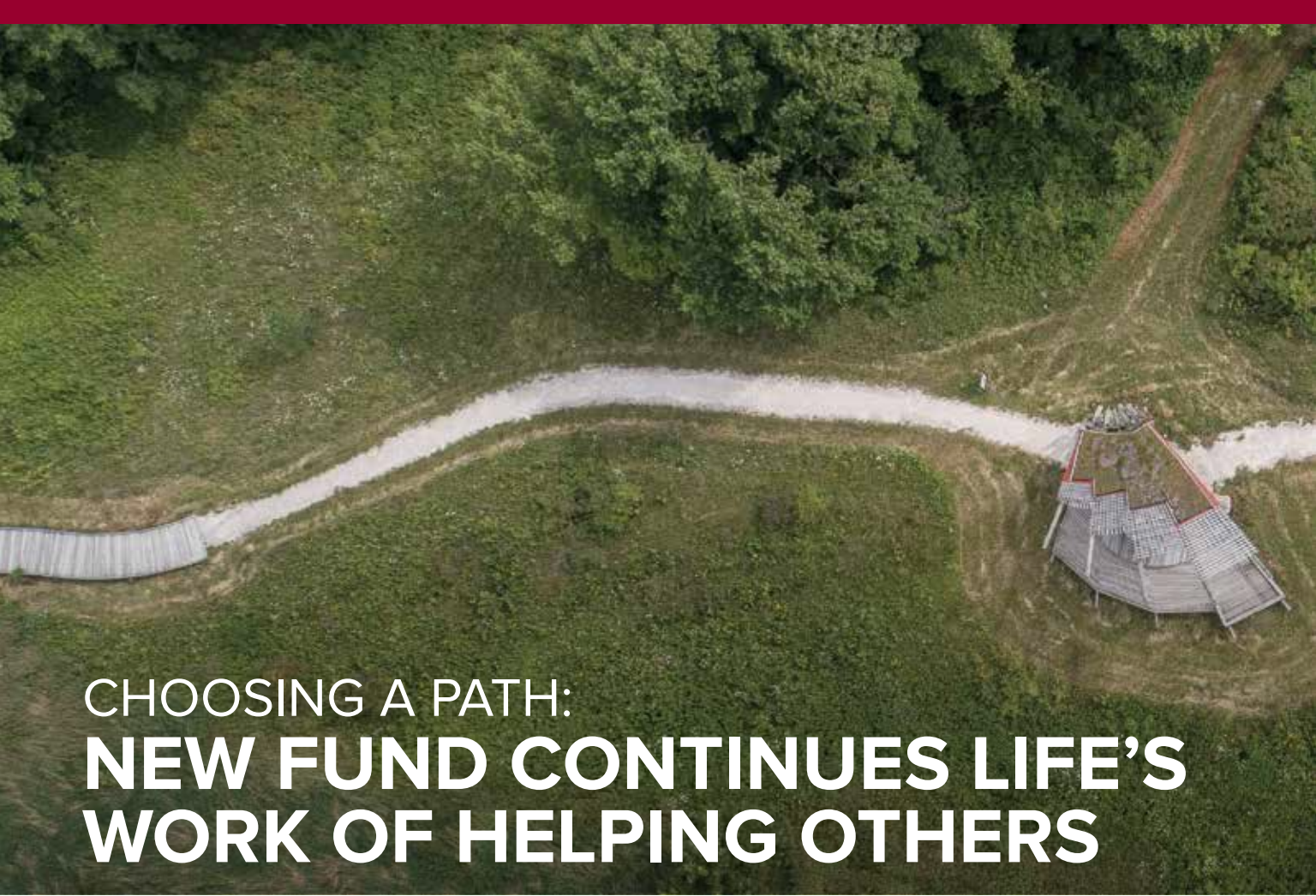
John was selected for the Robert P. Bell Creative Teaching Award because he has demonstrated a commitment to education through creative and innovative projects in his classroom. This was illustrated by his well-developed projects funded through the Robert P. Bell Education Grants and

his desire to extend the subject matter learned by students to the community at-large.

The award also included a \$1,000 grant to Indiana Academy for Science, Mathematics, and Humanities to be used by John Marsh in his classroom.



Photo by Mallory Huxford.



CHOOSING A PATH: NEW FUND CONTINUES LIFE'S WORK OF HELPING OTHERS



Laura Stanley Keppler wasn't your traditional rule breaker, but she knew when a rule needed broken to help someone in trouble. From leaving the course in the middle of a golf game in order to rescue an injured bird, to teaching her two-year old grandson the words


to Bohemian Rhapsody instead of Itsy-Bitsy Spider, Laura lived by the famous wisdom of Katharine Hepburn, "If you obey all the rules, you'll miss all the fun."

Laura began her teaching career at Muncie Community Schools in 1996. She taught at Sutton and Southview elementary schools, and then the Youth Opportunity Center. Her classroom was once

again a place where Laura "broke the rules". She regularly gave students who had been told they couldn't succeed the permission they needed to break the rules and succeed anyway.

"It was clear that Laura cared about the kids," said Kelly Stanley, Laura's father. "She felt she could do the most for those children in special circumstances and in need of special attention. That, in part, is what led her to the YOC. We knew she really cared about those kids and really connected with them."

When Laura unexpectedly passed away at the age of 49, her family, friends, students, colleagues, and members of the community were shocked. People flooded Laura's Facebook page with messages about how she made a difference in their lives. Strangers called on Laura's parents, Kelly and Donna Stanley, during her memorial service to share story after story about the way Laura left their lives a little better. Even the employees at



“Laura affected a lot of people’s lives that we had no idea about. She clearly made a difference in the lives of the children she worked with, but her passion to help those around her reached so much further.”

Laura’s favorite Taco Bell and Starbucks reached out to share how they looked forward to talking with Laura while she was picking up her order.

“Laura affected a lot of people’s lives that we had no idea about,” said Donna Stanley. “She clearly made a difference in the lives of the children she worked with, but her passion to help those around her reached so much further.”

The Stanleys felt that Laura’s desire to help those around her needed to continue. They established the Laura Stanley Keppler Fund, an unrestricted fund, at The Community Foundation to memorialize Laura just a few months after her death in 2018.

The fund will make grants that benefit programs and projects in Muncie and Delaware County today, tomorrow, and always. Because the Stanleys made the choice to memorialize Laura with an unrestricted fund, initial gifts to the fund captured

dollars from a matching grant from the Lilly Endowment increasing the impact of the fund.

“We hoped to put in place a fund that would perpetuate good things we associate with Laura – especially her interest in helping disadvantaged kids,” said Kelly. “Creating a fund in her name is an effective way to do that.”

The Laura Stanley Keppler Fund provides the Stanley family and friends of Laura a continued way to give in her memory that will make a lasting impact through grants to deserving nonprofits in Muncie and Delaware County. The fund is already doing just that. The Youth Opportunity Center was awarded a grant during the first quarter of 2019. It was only fitting that the award was partially funded by the inaugural grant from the Laura Stanley Keppler Fund.

PLANNING AHEAD: ESTATE GIFTS CONTINUE DONORS' LEGACIES

Donors build a relationship with The Community Foundation. They see the impact of the work that we do for Muncie and Delaware County, not just today, but over time. Donors can choose to extend this relationship by joining our Legacy Society. Members of our Legacy Society have shared with us that the Foundation has been included in their estate plans.

This year, gifts realized through estate plans totaled more than \$1 million. Some of these gifts were a simple direct dollar amount or percentage of the estate indicated in a will. Working with your professional advisor to include the Foundation in your estate plan in this way is relatively easy.

Other gifts were a little more complicated. Donors put their money to work before it landed at the Foundation. One donor, for example, left an initial gift at her time of death in the early 2000s. With this gift, a fund was established in her name. The rest of her estate was put in to a trust to care for a family member for a set number of years. When that time passed, the remaining assets of the trust came to The Community Foundation to be added to the established fund. The addition tripled the balance and will increase the competitive grants budget by more than \$13,000 in 2019 and at greater amounts every year, forever.

The Legacy Society is always open for new members. Talk to someone at the Foundation, or your professional advisor, for more information about leaving a lasting gift in your estate plan.



LEGACY SOCIETY

Gary W. Addison
Russ and Judy Anderson
Anonymous (4)
Davis and Joan Bahlmann
Kathy A. and Gary W. Bartlett
Robert and Tommye Beavers
Norman E. and Joyce M. Beck
Waldo and Louisa Beebe
Mr. and Mrs. R. Donald Bell
Jean R. Blake
Rob and Mary Brodhead
Jack and Jane Buckles
Betty Jane Clark-Carter
Donald G. and Donna Sue Conner
Gary Dodson and Jill Jereb
Ron and Cheryl Fauquher
Chris French
Connie R. Gregory
Linda S. Gregory
Mr. Julian and Dr. Suzanne Gresham
Charles and Charlotte Hetrick
Dr. and Mrs. Jeff Hiltz
Gregory A. Huffman
Richard D. Hughes
Julianna Jarabak Johnson
Ms. Roni Johnson
Tim L. and Sharon H. Kuzma
Jeff and Beth Lang
Florence "Flo" Lapin
John and Katherine Littler
Dick and Liz Marshall
Dick and Joan McKee
Howard and Erma McVicker
Gary and Lana Merritt

Dr. Fred A. Meyer
Vivian L. Milheim
Dr. Albert O. Miller III
Kenneth R. and Glenda D. Miller
William V. Miller and
Annemarie Voss
Jon and Barbara Moll
Bruce and Pat Moore
Erwin C. and Barbara D. Mueller
The Oesterle Family
Jack and Thelma Ann Peckinpaugh
William and Betsy Peckinpaugh
John and Angeline Pruis
Jim and Mary Rosema
Kelly and Joel Shrock
Bill and Julie Skinner
Smith Family Fund
Jeanne and John Smith
Nancy J. Smith
Marilyn and Bob Smitson
Kelly and Donna Stanley
David and Sandra Stocker
Charles V. and Claudia B. Sursa
Mr. and Mrs. David Sursa
Scott M. Terhune
Helen and Leon Towne
Jim and Marilyn Vincent*
Terry and Cheryl Walker
Ted and Sarah Wanthal
Douglas and Katherine White
Marilyn and Earl R. Williams

* denotes new member in 2018
italics denotes deceased in 2018



SCHOLARSHIPS



GUIDING FUTURE GOALS: MORE THAN 100 COWAN STUDENTS HAVE BENEFITED FROM SCHOLARSHIP

Valedictorian. Veteran. Farmer. Engineer. Philanthropist. Max Creviston was all of these things throughout his life. In 2000, the Max V. and Nellie Catharine Creviston Scholarship was established at The Community Foundation to honor graduating students from Cowan Jr./Sr. High School who are pursuing post-secondary education. The size of the scholarship fund has grown to be large enough to sustain three 4-year scholarships valued at \$20,000 each year. In 2018, the fund awarded to the 100th student and exceeded \$730,000 in total scholarship awards.

Max had deep roots in the Cowan area. The Creviston family owned and operated a farm and eight of the nine Creviston children graduated from Cowan in the '30s, '40s, and '50s. After graduating in 1934, Max moved to Nashville, Tennessee, where he took a job at Nashville Bridge Company. While living in Tennessee, Max met Nellie Catharine Cavaleri. The two were married in 1940. Max joined the United States Army Air Corps and served during World War II. After the war, Max and Nellie returned to his hometown and they purchased a small farm adjacent to the family farm where Max had grown up.

“Max valued his family, and since all of us lived here, he wanted to be close to us,” shared Max’s sister, Judy Garrett. Garrett is the youngest of the nine Creviston siblings, and remembers her brother as being very humble and committed to his family and community. “He loved to instill his passions and interest in his niece and nephews, and he was very generous in sharing his experiences with everyone.”



During his life, Max had expressed a desire to set up a scholarship for Cowan students. After Max passed away in 1994, Nellie made provisions in her estate plan to make sure that would happen. After her death in 1997, a trust was established to manage the funds and administer the Max V. Creviston and Nellie Catharine Creviston Scholarship. A few year later, the trust was directed to The Community Foundation to manage the scholarship.

Max and Nellie’s commitment to bettering the Cowan community has transcended decades of students at Cowan Jr./Sr. High School. The Creviston Scholarship has empowered many students to become teachers, journalists, engineers, doctors, biologists, and even philanthropists. Kelsey Harrington, a 2015 graduate of Cowan and a Creviston scholar, will graduate from Indiana University Purdue University in May with a degree in philanthropic studies. Harrington currently serves as an intern at George and Frances Ball Foundation in Muncie, and upon graduation will take on a full-time position as program associate. Returning to her home community to make an impact just like Max did.



“The Creviston Scholarship has been a constant support through my college experience, investing in my education,” said Kelsey. “Throughout challenge and triumph away at school, I have felt ongoing encouragement and guidance from my local community particularly through the Creviston Scholarship.”

FIRST OF MANY STEPS: 30 YEARS SUPPORTING STUDENT EDUCATION

The George and Nelda Van Laningham Scholarship was the first scholarship fund established at the Foundation. The fund was transferred to The Community Foundation from the Junto Club, who established the scholarship in memory of George Van Laningham, an influential Junto Club member. The scholarship is awarded annually to an entrepreneurial student at Ball State University.

EST. 1988

• **George and Nelda Van Laningham Scholarship**

EST. 1998

• **J. Burgess Memorial Scholarship**

EST. 2008

• **Dr. William J. and Thelma V. McNabney Memorial Scholarship**
• **Michele Barnhart Hires Scholarship**

EST. 2013

• **Jim Leffler Memorial Scholarship**
• **Robbin S. Lindsey Memorial Scholarship**

EST. 2018

• **Sue Harris Unsung Hero Scholarship**
• **eKeeper Systems Unparalleled Excellence Scholarship**
• **Rex A. Waldo II Scholarship**



DONORS



Sophia Ackerly
Carly Acree-King
Carol Adam
Margaret E. Adams
Robert and Jana Adams
Shawn Adams
Gary W. Addison
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American Electric Power
Douglas and Jean Amman
Hazel Amos
Stefan and Joan Anderson
Ralph and Candy Arthur
Marilyn E. Ault
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Charles and Joycelyn Baer
David and Joan Bahlmann
Nancy A. Baker
Ted and Gail Baker
Bryce and Caroline Bale
Ball Brothers Foundation
George & Frances
Ball Foundation
Linda Barb
Lindsey Bard
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Steve and Amy Bassett
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Robert and Tommye Beavers
Vernon and Mary Bedel
John and Jane Beekman
Judy Benken
Tom and Linda Bennington
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Vicki Bicket
Kenneth and Patricia Biller
Dennis and Tanya Blair
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R. Daniel Boomershine
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Schuyler and
Mary Louise Buck
Jack Buckles
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Jon and Karen Burkhardt
Robert and Lydia Burton
John W. Burwell
Olga Butler
Jon and Martha Calloway
Alyssa and Denis Campbell
Bruce A. Cantrell and
Rick C. Cantrell
Gail G. Cappellino
Care Animal Hospital
Marilyn Carey
John and Nancy Carlson
Ann C. Carney
Robert L. Carolla
Richard and Marisue Caupp
Lee and Kathleen Caward
CBW
Reed Cheesman and
Marjorie Towell-Cheesman
Christian Student Foundation
Patricia Clark
Patrick and Marilyn Cleary
Susan Cline
Phillip and Carolyn Cooley
Robert Cooper Estate
Gordon and Pam Cox
Larry and Connie Crabtree
John and Pamela Craddock
Bruce and Judy Craig
James and Janice Craig
Allie and Juanita Craycraft
Marlin and Mary Ann Creasy
James and Barbara Crookston
Joseph M. and
Dorothea L. Crotty
Linn A. Crull, CPA
Cubic Corporation
Ted Cunliffe
Caroline Curlin and
Bryce Taylor
Loyal and Floramae Cutforth
Daleville Athletic Boosters
Kathy Daly
William (Dick) and Jenny Daniel
Gilbert and Stephanie Davis
Wil and Cynthia Davis
Jim and Cheryl Decker
Defur Voran
Michael and Lucinda Delaney
Jason and Melissa Delk
Jack and Patricia Demaree
Lesley Devine
Mark and Barbara DiFabio
John and Tracie Disher
Kathy J. Dixon

STEFAN AND JOAN ANDERSON

Since 1986, Steve and Joan Anderson have been supporters of The Community Foundation. The Andersons have given annually since that year and established a named unrestricted fund - the Stefan and Joan Anderson Fund - to support competitive grantmaking, and a donor advised fund to compliment the Anderson's other charitable giving.

“Giving to The Community Foundation is giving a gift that keeps giving from generation to generation,” said Steve. “That’s a powerful thought for us.”



Judith M. Dobbins	First Merchants Bank N.A.	Thomas and Carol Gardiner	David and Carol Hamilton
Cherilynn Dollison	First Merchants Bank - Daleville Data Ctr.	Gary and Patricia Garofolo	Rebecca L. and Richard K. Hamilton
Cornelius and Mary Dollison	First Merchants Private Wealth Advisors	Donnie S. Garrett	Linda K. Hanson
Deborah L. Donovan	James and Elizabeth Fisher	Jeane B. Garrett	Michael E. Hardwick
Keith and Edith Doudt	Jud and Carey Fisher	Paul and Vickie Garrison	Bill Harris
Richard and Melinda Douglass	Arne Flaten	Keith and Debbi Gary	Gayle and Jeannine Harrold
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Trent and Karen Dowling	Mark and Molly Flodder	Donna Gilkison	Paul and Freida Hasek
Brian and Christine Dudley	Beth K. Folkers	Richard J. and Niki Gillis, II	Jack and Loretta Hatcher
Louise Eddington	Milan and Gladys Folkers	Marlene A. Girton	Melissa Hathaway
William and Barbara Eidson	Thomas and Cheryl Foote	Marianne Glick	Jeffrey and Kelly Heavilon
eKeeper Systems Incorporated	Mary A. Foster	Rex and Margaret Goen	Tom and Debbie Heck
John and Anne Eliades	William and Joan Frazier	James and Martha Gooden	David and Deb Heeter
Charles A. Elliott	Shirley Freer	Grace Baptist Church	Fredric M. Hefter
Damon E. Elmore	Friends of BY5 Early Childhood Initiative	Jameson Gray	Jon and Janis R. Hendrix
Sue Errington	Friends of Southside Spirit Scholarship	Judith I. Gray and Thomas P. Higgins	Steven and Kristen Herbst
Mark and Molly Ervin	Friends of Tiny Adams	Wayne and Linda Gray	Charles and Charlotte Hetrick
James and Toni Estep	Buelah M. Frogge Estate	Merrill and Linda Greene	Richard and Carrie Hill
Lance and Mary Jo Estep	Kenneth and Barbara Frost	Keith Greenwalt and Marla Templeton	David and Christina Hofherr
Excelligence Learning Corp.	Ted and Constance Fullhart	Terrie Greenwalt	Linda Hollis
Exchange Club of Muncie	Amy Gackenheimer	Connie R. Gregory	Honor Stride
Christopher and Melanie Fancher	Bill and Vicki Gaddis	Della D. Gregory	Hood Life Agency
Edgar and Ermalene Faulkner	Jean Gadziola	Linda S. Gregory	David and Suzanne Hoover
Ronald and Cheryl Fauquher	David and Nancy Galliher	Suzanne Gresham	Charles and Barbara Houck
Jeffrey and Susan Felton	Michael and Catherine Galliher	Michael and Carolyn Grieves	Daniel and Mary House
Daniel Ferrell	Gannett Foundation	Habitat for Humanity	Aileen Howard
Pamela Fields	Ethel J. Gantz	Heidi J. Hale	Karen Howells
Nancy Fike		Halteman Villas Association	Emily L. Hrycko
		Alex Haltom	Huffer Memorial Children's Center

DAVID AND MARY JANE SURSA

David and Mary Jane Sursa showed their commitment to The Community Foundation when they made their first gift – the first gift to the Foundation – in May of 1985. The Sursas made annual gifts to the Foundation each year thereafter until Mary Jane’s death in 2018. As members of the Foundation’s Legacy Society, a final gift came to the Foundation through Mary Jane’s estate, which established the David and Mary Jane Sursa Trust Fund.

“I can’t imagine the area without the Foundation, particularly when times are difficult,” said Mary Jane in an interview in 2012. “It’s probably more important than most of us realize. They do good that we wouldn’t know how to do on our own.”



- | | | | |
|--|--------------------------------|--------------------------------------|----------------------------|
| Junette Sue Hughes
Chance Estate | Teresa J. and George Kelley | Bruce Lare | Larry and Robin McGill |
| William and Roseanne Hughes | Eric and Sandra Kelly | Scott Lasater | Richard and Joan McKee |
| William and Virginia Hunter | John and Marcia Kelly | Doris Lawhead | Mark and Joann McKinney |
| Greg Icenogle | Betty Kendall | James and Martha Laws | Meeks Mortuary, Inc. |
| Independent Colleges of
Indiana | Martha Kendrick | Rich Ledone | David M. Meeks Jr. |
| Indiana Philanthropy Alliance
Foundation | Michael and Eleanor Keppler | Susan Leffler | Todd M. Merickel |
| Mitchell and Rebecca Isaacs | Robert and Patricia Kern | Matilda Ligon | Meridian Health Services |
| Jack and Wanda Isenbarger | Tiffany J. Kerrigan | Lilly Endowment Inc. | Beatrice J. Mertens |
| Gordon C. Johnson | Martha E. Kersey | John and Katherine Littler | Malcolm and Ann Metzler |
| Jennifer H. Johnson | Robert Kersey | Laurie A. Lunsford | Fred A. Meyer Jr. |
| Patrick and Doreen Johnson | Darrell and Sheila King | Mary B. Lunsford | Hank and Terri Milius |
| Reva A. and Ray Johnson | Jack and Mary Ann King | Mike and Nicci Lunsford | Nancy H. Millard |
| Roni Johnson | James and Shirley King | Angela D. Lykins | Al Miller |
| Michael and Jackie Johnston | Kirby Avenue Church of God | Sharon Lyles-Holly | Chris and Betsy Miller |
| Stephan and Janet Jones | Margaret A. Kirkpatrick Sikora | Teresa Mallory | John and Grace Miller |
| Anne Jongleux and
Tom Jones | Errol and Pat Klem | Meryl E. Mantione | Keith and Elaine Miller |
| Bessie I. and Lonnie L. Jordan | James D. and Mary R. Klem | Maplewood Animal Hospital | Kenneth and Beverly Miller |
| Paul Judy | Kyle Kohlbacher | John and Jennifer Marsh | Norman and Beth Miller |
| Suzanne Kadinger | Jeffrey and Tamee Koontz | J. Richard and
Elizabeth Marshall | Ty Miller |
| KAKATU Foundation | Kirby and Anne Koriath | Philip and Ladina Martin | Carol Milliron |
| David W. and Sheila R. Kamens | John A. Koumoulides | Donald and Terri Matchett | Jason and Marcy Minton |
| Kappa Kappa Kappa Gamma
Associate Chapter | Dennis and Carolee Kramer | L. Jay and Mary Ann Matchett | James E. Mitchell |
| Dodd Kattman | Steven M. Krug | Michael and
Elizabeth McClinchie | Lisbeth Mitchell |
| Stanley Keil | Robert G. LaFrance | William and Janet McCune | Jon and Barbara Moll |
| | Ronald and Mary Landis | Durstan and Ruth McDonald | Monday Afternoon Club |
| | Jeffrey R. and Beth Lang | David and Linda McGalliard | Marta Moody |
| | Shirley Lanum | | E. Bruce and Sandy Moore |

Courtland and Jill Moores	Katherine Onieal Investment Services	Sherry Rigglin	C. L. and Darlene Sue Shannon
Mark and Mary Mordue	Kathie M. Onieal	Paul and Fidelia Risk	Kerry and Donna Shaw
Sandra Morris	Dianne M. Parish	R. Donn and Freida Roberts	Sherfy Scholarship Golf Outing
Morrison Woods Health Campus	Don and Claire Park	Roche Diagnostics	David and Juanita Sheward
Cody and Sarah Muhlenkamp	Wayne and Ruth Payne	Judith Roepke	Edwin and Vicki Shipley
Muncie Arts and Culture Council, Inc.	Jerry and Jan Peirson	Mary Rose	Myrtle G. Shoch
Muncie Endurathon	Edward D. and Cynthia Pelz	L. David and Ann Marie Ross	Harry Shrieve
Muncie Delaware County Senior Citizens Center	Sandra F. Peterson	Rotary Club of Muncie	Kelly and Joel Shrock
Steven and Lisa Murphy	William and Jane Peterson	Max and Barb Rudicel	William O. Shroyer
Murray's Jewelers	Brandon Petro	Jerry and Nanette Rushton	Kent Shuff and Steve Fennimore
Ryan and Jennifer Murray	Frank and Angela Petty	Melanie Russell	Sigma Phi Epsilon, Indiana Gamma Chapter
MutualBank	David and Tamara Phillips	Charles A. and Diane G. Sanders	Sandra Sigo
MutualBank Charitable Foundation, Inc.	Karen R. Pickering	Charles and Sarah Sanders	Marilyn B. Simmons
Rick and Eva Muzzy	Donna Polcz	Gary and Mary Ann Santoni	W. Alan and Julie Simmons
Ronald and Susan Naylor	Mark and Karen Popovich	Marilyn Scales	George and Mary Sissel
James and Linda Needham	Judi Putt	Patricia Schaefer	The Smalstig Family
Mary Louise Neff	James and Elisabeth Pyle	Judith Schell	Greg and Sandra Smith
Adrienne L. Newman	Mary Ann Rahe	Joel and Rebecca Scherrer	Jeffery Smith
M. Lee and Jean Nicholson	Thomas A. and Julie H. Rankin	Neil and Jane Schmotlach	John Smith
Normandy Flower Shop	David and Rebecca Readle	Jonathan Schwartz	Lori L. Smith
Akilah Nosakhere	Michael and Debra Rechin	Andrew and Sharon Seager	Nancy J. Smith
John and Margo Oesterle	David and Judi Reece	Carol E. Seals	Neil and Joan Smith
Old National Bancorp	Steve and Amy Reed	Sandra Bottoms-Seals	Steven and Barbara Smith
Old National Bank	Gabriel and Susanne Reising	John and Mary Jo Sgro	Thomas and Pamela Smith
Oren and Mary Ann Olinger	Anna Renner	Sara E. Shade	Van and Margaret Smith
	Ron and Debbie Richcreek	Hamer D. and Phyllis C. Shafer Foundation	Robert and Marilyn Smitson
	M. David and Polly Richman	Francis and Tracy Shafer	Randy and Cindy Sollars
	Nancy Riegle		

JON AND BARBARA MOLL

Jon and Barbara Moll made their first gift to the Foundation in 1986, just one year after its founding. They have continued their support each year since then. The Jon and Barbara Moll Fund, a named unrestricted fund, was established in 2010 using the Acorn Program. Along with the Molls financial support, Jon is a long-time Foundation volunteer and continues to serve on the Competitive Grants Committee.

"I've just been raised that way. If you've been lucky enough to acquire a few assets, you should share them," said Jon.



Larry and Jeanine Souders
Genet Soule
Robert C. and Ruth E. South
Ron and Alice Spangler
Judy Spry
Daniel and Lynne Stallings
Stanley Black & Decker, Inc.
Casey and Jennifer Stanley
Kelly and Donna Stanley
Cheryl J. Steele
Rodney and Carol Stepleton
Donald and Ramona Stetson
Brooke Stevens
Daniel and Catharine Stewart
Andrea Stuffel
Whitney L. Stump
Alex and Kallie Sulanke
David and Mary Jane
Sursa Trust
Max and Barbara Talbott
Raymond R. Taylor
Richard and Lauren Taylor
Scott and Lisa Taylor
Carol Sue Templin
Terhune Charitable Lead Trust
Rob Terhune
Terry L. Terrell
Allan and Carolyn Thomas
Charles and Jane Thomas
Gary and Amy Thomas
Richard J. and Pamela Thomas
Wayne and Carolyn Thomas
Dennis and Melinda Thompson
Don and Sharon Thompson
Michael and Ruth Ann Tolle
Helen L. Towne
Dian Townsend
Gale and Deirdre Tschuor
Gary and Kerry Turner
Robert and Julie Tyler
Robert and Suzanne Tyner
United Health Group

United Way of
Delaware County
James and Munjot Updike
USAA
Warren and Joy Vander Hill
John and Carolyn Vann
Sally J. Vasicko
Skip and Marianne Vorhees
Peter and Franky Voss
Rex and Rhonda Waldo
Terry and Cheryl Walker
Daniel K. Wantz
Wapahani High School
Carol Watkins
John and Therese Weakland
Roy and Marilyn Weaver
Karen Wenger
Larry and Lona Wesley
Donald and Sue Whitaker
Douglas and Katherine White
Louise M. Whitehair
Susan Whitehair
Whitinger & Company
Robert and Barbara Whitman
Doris Jane Wiley
Kenneth and Ann Wiley
Leland and Mary Wilhoite
Lawrence and Judith Williams
James and Pamela Wingate
Betty Wingrove
John and Sandra Worthen
John Wright
Marianne Wright
Mark and Mary Ann Wright
John and Susan Wulff
YMCA of Muncie
Yorktown Swim Club, Inc.
Sherman and Marjorie
Zeigler Foundation
Richard and Jeanne Zeigler
Phyllis Zimmerman

HONORARIUMS

Shawn Adams
Jeff Arnold
Ball State University
Betty Brewer
Jack Buckles
Mary Jo Crutcher
Meara Delaney
Ted Fullhart
Bill and Vicki Gaddis
Jacob, Brody Charlotte
and Daxton
James and Martha Gooden
Linda Gray
Erma L. Green
Keith Greenwalt
Suzanne Gresham
Carolyn Grieves
Jeannie and Gayle Harrold
Kelly Heavilon
Pam and Kent Irwin
Mitch Isaacs
Susan Johnson
E. K. Keesling
Betty Kendall
Jeff and Ruth Kiger
Jo Kincaid
Susan Leffler
Jacob Lengacher
Earl Lloyd
Liz Ludwick
Michael Lunsford
David and Linda McGalliard
Blake Mellencamp
Malcolm and Ann Metzler
Fred A. Meyer Jr.
Paul Mitchell
Stefanie L. Onieal
Teena Petro
Fred E. Reese
Patricia Schaefer
Carol E. Seals

Kelly Shrock
John Smith
Judy Spry
Kelly Stanley
Calvin David Sursa
Carol Sue Templin
Marianne Vorhees

MEMORIALS

Sarah E. Adams
Tiny Adams
Martha Sue Howard Addington
Margaret Argabright
Florence Arnold
Billie R. Balser
Howard Bates
Robert and Margaret Bell
Jo Ann Boltz
Tobi Bond
Mr. and Mrs. Al E. Boyce
Alyx Brinkman
Patricia K. and
Franklyn D. Brinkman, Sr.
Kenneth J. Brown
William "Bill" Bruns
Ashley Burgauer
Richard and Dorothy
Burkhardt
Kay Burress
Judge Steven R. Caldemeyer
Charlotte J. Caldwell
Judy Campbell
Shirley Carpenter
Richard D. Chalupa
Barbara Clark
Darrell L. Clock
Adrienne Compton
Michael Cox
Patty Ann Orcutt Cravens
David Matthew Crutcher
Martha Davis
Winona (Brazier) Davis
Thomas Devine

RONI JOHNSON

Roni Johnson, who served as the Foundation's first full-time president, made her first gift to the Foundation in 1987. Since that first gift, Roni has made annual gifts to the Foundation. In 2006, Roni established a named unrestricted fund, the Roni Johnson Fund, using the Foundation's Acorn Program to make installments over five years. Today Roni continues to grow her fund, as well as make contributions to funds that support the causes she cares about most.

"Across the state, I've always felt that our Foundation has had a good reputation because we did our best to do it the right way," said Roni.



Dan Dixon	Clyde K. Hunter	Jill Pickart	Todd Taylor
Larry Dollison, Sr.	Jon Hunter	William "Bill" Pingry	Helen Tetrault
Charles East	Francine Johnson	Bill Putt	Elizabeth Tinder
Joe Erlewein	Sally Johnson	John Rallen	Norman Tirey
W H (Dub) Fike	Ann Janelle Keener	Christopher Rawlings	Debra K. Tooley
John and Janice Fisher	Kathleen Keil	Ron Ray	Joe Townsend
Sara B. Fisher	Virginia Kellems	Virginia Reichart	Mary Hurst Turner
Chris Foy	Laura Stanley Keppler	Melanie L. Riffin	David Tyler
Dolores J. Frischkorn	Margaret E. Kersey	Ann Roberts	Suzanne Tyner
Ann Craig Galliher	James and Violet King	Frances P. Sargent	Dorothy Vaughn
Lois C. Galliher	David Knight	Monty Scamihorn	Rex Waldo II
Martha Gingrich	Anastasios and Sophia Koumoulides	Dale Schell	Eileen Walters
John Ginter	Denise Larimore	Joe Scherrer	Rollin E. Ward
Fredine Goodall	Kip Laws	George (Tom) Schnuck	Bobby Watters
Joe Grady	Jim Leffler	Tom Schnuck	Ruby Webb
Zach Greenwalt	John B. Lotz	Janis Scott	Frank Weyl
Julian Gresham	Marjorie Lucas	Patricia Ann Shrieve	Louise E. Whitaker
Ned Griner	Caroline Mallon	William "Billy" Shroyer	Kelly Laine Wiley
Margaret Jo Ann Hammond	Louis Miles	Debbie Simmons	Ben Grady Williams
Ann Hannah	Ann Louise Miller	Susan E. Simmons	Angie Wilson
Sue Harris	Paul Mitchell	Dixie Smith	Adele Wingate
John Foster Hazelton, Jr.	Robert J. Morris	Jeanne Smith	Faye Wingate
Helen Heath	Harry Mueller	Tove Stimson	James Wolf
Joene Henning	John J. Nieman, Jr.	Lula A. Sumner	Marjorie Zeigler
Carolyn Herrholz	Cleo Nottingham	Mary Jane Sursa	Jay Zimmerman
Greg Hill	Dr. Allan Nowakowski	Charlie Swander	
Loren R. Holbrook	Tracy French Ogle	Eugene Tapy	Pets:
Nancy Hoover	Ellen Payne Osborn	Judy Rust Taylor	Bella
Ben Howells		Norma Jean Taylor	Tristian



FINANCES



FINANCIAL INFORMATION

THE AUDITED FINANCIAL STATEMENTS ARE AVAILABLE ON OUR WEBSITE AT CFMDIN.ORG

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION*

December 31, 2018 and 2017

ASSETS

	2018	2017
Cash and cash equivalents	\$ 3,787,335	\$ 2,311,658
Prepaid expenses	1,450	1,450
Pledges receivable	224,675	7,375
Cash surrender value of life insurance	604,528	598,314
Property, building and equipment, net	29,231	23,162
Investments	53,888,160	57,721,421
	<u>\$ 58,535,379</u>	<u>\$ 60,663,380</u>

LIABILITIES

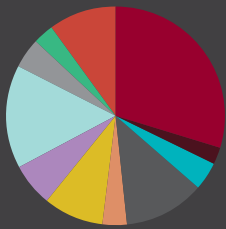
Grants payable	\$ 247,623	\$ 166,200
Administrative expenses payable	888	767
Deferred revenue	732,940	-
Annuity obligations payable	6,237	4,642
Funds held for the benefit of others	5,355,997	5,856,324
Investments managed for others	559,615	596,362
Total liabilities	<u>\$ 6,903,300</u>	<u>\$ 6,624,295</u>

NET ASSETS

Without donor restrictions	\$ 921,601	\$ 342,894
With donor restrictions	<u>50,710,478</u>	<u>53,696,191</u>
	<u>51,632,079</u>	<u>54,039,085</u>
	<u>\$ 58,535,379</u>	<u>\$ 60,663,380</u>

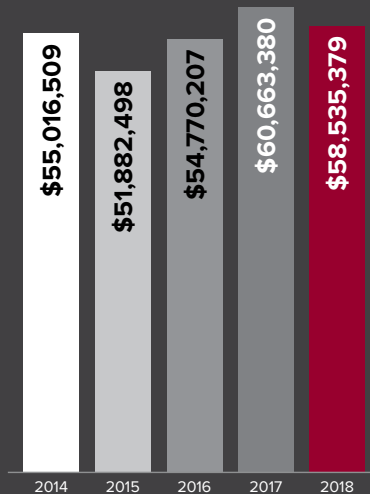
*Consolidated with Delaware County BY5 Early Childhood Initiative, Inc.

SCHEDULE OF ASSET AND STYLE ALLOCATION*



- US Large Cap **29.8%**
- US Mid Cap **2.6%**
- US Small Cap **4.2%**
- International Equity **11.8%**
- Emerging Markets **3.8%**
- Hedge Fund **8.8%**
- Private Equity **6.3%**
- Fixed Income **15.2%**
- Private Real Assets **4.5%**
- Master Limited Partnerships (MLP) **3.0%**
- Diversifying Strategies **10%**

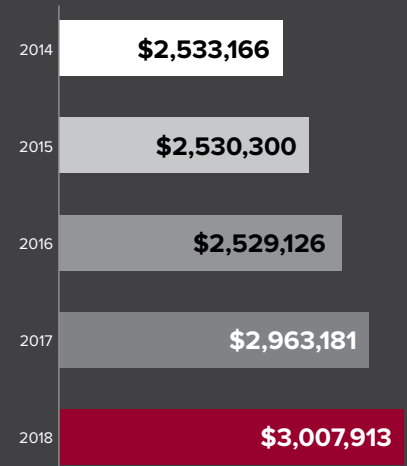
HISTORY OF ASSETS



*The Community Foundation of Muncie & Delaware County, Inc., uses Fund Evaluation Group, LLC (FEG) as its investment consultant. FEG provides a complete range of traditional institutional consulting services including investment policy development, portfolio design, asset allocation, manager search and selection, investment manager monitoring, plan monitoring and education for board members and staff.

**represents the total grant distribution from all funds of the Foundation

HISTORY OF GRANTS**



CONSOLIDATED STATEMENTS OF ACTIVITIES*

For the years ended December 31, 2018 and 2017

	2018			2017 TOTAL
	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL	
OPERATING SUPPORT AND REVENUE				
Contributions	\$ 4,291	\$2,935,853	\$ 2,940,144	\$ 1,165,541
Contributions and grants - BY5	6,512		6,512	6,512
Investment return (loss), net	119	(2,094,619)	(2,094,500)	7,346,723
Administrative fee revenue	547,959		547,959	524,635
Total operating support and revenue	558,881	841,234	1,400,115	9,043,411
NET ASSETS RELEASED FROM RESTRICTIONS				
Satisfaction of purpose restrictions	2,231,098	(2,231,098)		
Net assets released from restriction pursuant to pending policy	1,595,849	(1,595,849)		
OPERATING EXPENSES				
Program services	\$ 2,548,098		\$ 2,548,098	\$ 2,547,641
Program services - BY5	188,195		188,195	97,113
Management and general expenses	812,003		812,003	793,287
Management and general expenses - BY5	118,319		118,319	138,706
Fundraising expenses	124,944		124,944	108,383
Fundraising expenses - BY5	15,562		15,562	20,687
Total operating expenses	\$ 3,807,121		\$ 3,807,121	\$ 3,705,817
CHANGE IN NET ASSETS	\$ 578,707	\$(2,985,713)	\$ (2,407,006)	\$ 5,337,594
NET ASSETS AT BEGINNING OF YEAR	342,894	53,696,191	54,039,085	48,701,491
NET ASSETS AT END OF YEAR	\$ 921,601	\$ 50,710,478	\$ 51,632,079	\$54,039,085

*Consolidated with Delaware County BY5 Early Childhood Initiative, Inc.



LEADERSHIP



2018 BOARD OF DIRECTORS



CAROL E. SEALS

Chair

*Arts, Culture, Recreation
Accountant,
Ball Associates*



ERMALENE

FAULKNER

*Education
Retired, Muncie
Community Schools*



LINDA GREGORY

Vice Chair

*At-Large Representative
City Council Member,
City of Muncie*



MICHAEL B.

GALLIHER

*At-Large Representative
President & CEO,
A.E. Boyce Systems*



TRENT DOWLING

Secretary

*At-Large Representative
Senior Vice President
of Commercial Lending,
Star Financial Bank*



SARA SHADE

*Professional
Partner, Beasley &
Gilkison LLP*



GARY THOMAS

Treasurer

*Business Partner &
President,
LEAP Managed IT*



KATHY WHITE

*Financial Services
CFO, Muncie Power
Products*



JEFFREY R. LANG

Ex Officio

*Retired,
Ball State University
Foundation*



LELAND C.

WILHOITE

*Health/Human Services
DDS, Wilhoite Family
Dentistry*

2018 COMMITTEES

ALL COMMITTEE LISTS REPRESENT THOSE SERVING BEGINNING JUNE 2018.

GOVERNANCE

Trent Dowling
Linda Gregory
Carol Seals
Gary Thomas

INVESTMENT

Patrick Botts
Ronald K. Fauquher
Mark K. Hardwick
Tom B. Heck
Thomas K. Kinghorn
Jeffrey R. Lang
Carol E. Seals

FINANCE

Judy Benken
Trent Dowling
Mark A. Ervin
Michael B. Galliher
David W. Heeter
Jeffrey R. Lang
John D. Littler
Chris A. Miller, CPA
Casey Stanley
Kathy White

COMPETITIVE GRANTS

Chris Fancher
Ermalene Faulkner
Jaime Faulkner
Molly Flodder
Keith Gary
Linda Gregory
Jon Moll
Sara Shade
Gary Thomas
Marianne Vorhees
Leland Wilhoite
Betty Wingrove

STRATEGIC GRANTS

Jeffrey R. Lang
Sara Shade
Carol Seals
Kathy White

ROBERT P. BELL EDUCATION GRANTS

Michelle Bade
Christy Bilby
Bonnie Coffman
Renee Huffman
Jennifer Jessie
Joan McKinley
Candace Neal
Jeri Owens
Kiki Pavlechko
Waylon Shaffer
Evan Ward

GASTON TOWN ENDOWMENT

Trent Dowling
Dick Johnson
Brandon Petro
Tracy Shafer
James Wormer

LAND CONSERVATION

Jay Allardt
John Craddock
Sue Errington
Paul Russell
Sara Shade
Leslie H. Smith
John Taylor

LIBERTY PERRY SELMA TOWN ENDOWMENT

Kevin Adams
Larry Crabtree
Heath Dudley
Rebekah Ireland
Theresa Johnson
Brandon Morvilius

LILLY SCHOLARSHIP

Ruby Cain
Kip Corn
John Disher
Ryan Groves
Magi Kirkpatrick Sikora
Amy Thomas
Dennis Trammell
Marianne Vorhees

SCHOLARSHIP

Terry Whitt Bailey
Derron Bishop
Keith Doudt
Connie R. Gregory
Aileen Howard
Mia D. Johnson
Renae D. Mayes
Fred A. Meyer Jr.
Nicholas M. Tokar

TOWN OF YORKTOWN ENDOWMENT

Michael Burke
Patti Decker
Starr Manning
Sarah McCord
Bryan Smith

CHAIR EMERITUS

Stefan S. Anderson
Jack E. Buckles
Wilbur R. Davis
Mark A. Ervin
Ronald K. Fauquher
Suzanne Gresham
John D. Littler
Steven M. Smith
Charles V. Sursa
Marianne Vorhees

PRESIDENT EMERITA

Roni Johnson

IN MEMORIAM

Edmund F. Ball
Oliver C. Bumb
David Sursa
Earl R. Williams



BLAZING THE TRAIL: JEANNINE HARROLD RECEIVES DAVID SURSA LEADERSHIP AWARD

Jeannine Harrold was recognized for her dedicated service to Shafer Leadership Academy with the 2018 David Sursa Leadership Award. The award, created in memory of the Foundation's first leader, rewards, recognizes, and encourages extraordinary nonprofit board leadership.

Jeannine served the organization as a founding board member since its incorporation as LEAD-ECI in 2007 and continued her service until 2017. During her ten years of service to the organization, Harrold served as board president, program committee chair, executive director search committee chair, and board recruitment and development team chair.

"Throughout Shafer Leadership Academy's history, Jeannine has remained a supportive partner during times of transition," said Shafer Leadership Academy Executive Director Mitch Isaacs. "Her energy and expertise proved invaluable during the rebranding from LEAD-ECI to Shafer Leadership Academy. She was instrumental in creating the groundwork for a strong board, strong staff, and the opportunity to see growth in programs and participants."

Mitch specifically noted Jeannine's intentional selection of leadership roles on the board. "In her final year of board service, Jeannine acted as the chair for our board recruitment and development team," he said. "She took this appointment intentionally, to ensure that the organization had strong board recruitment practices and an exceptional incoming board class before her departure."

Jeannine was selected for the David Sursa Leadership Award, because like Mr. Sursa, she was blazing a new trail with her dedication to Shafer Leadership Academy. This was illustrated by her visionary guidance to the organization. Her leadership not only provided Shafer Leadership Academy with a strong start and present-day success, but it also laid a foundation for a bright future. Additionally, Jeannine's commitment and dedication wasn't isolated to Shafer Leadership Academy, but instead impacted numerous organizations and the community at large.



FOUNDATION STAFF

Our door is always open, stop by and visit us at:

201 E. Jackson Street, Suite 100, Muncie, IN 47305

FRONT ROW:

Kallie Sulanke, Amy Tuttle, Marcy Minton

BACK ROW:

Carly Acree-King, Cheryl Decker, Kelly K. Shrock

Steven Murphy, Legal Counsel

Catharine Stewart, Financial Counsel



THE COMMUNITY FOUNDATION
of Muncie & Delaware County, Inc.

P.O. Box 807 | Muncie, Indiana 47308
765.747.7181 | cfmdin.org | commfound@cfmdin.org

The Foundation is a member of the Indiana Philanthropy Alliance.



Confirmed in compliance with National Standards for U.S. Community Foundations.

Excellence. Accountability. Impact.™