



November 26, 2012

**Subject: Letter of Reference for Pauly Jail Building Company**

To Whom It May Concern:

I have had the pleasure of selecting and working with the Pauly Jail Building Company on the 500,000 sq ft., 1,500 bed, Douglas County Adult Detention & Law Enforcement Center project in Douglasville, GA. The team at the Pauly Jail Building Company demonstrated an unsurpassed ability to think creatively and find innovative solutions for this project. Their team collaboratively integrated with the architectural concepts and design process. These are important reasons why I recommend them for projects.

Throughout the project the Pauly Jail Company has been an integral team member in working with priorities of the client, design and construction teams. They exemplify the highest level of professionalism, management and resourcing and customer service to achieve solutions to a complex design with a highly positive, solution based spirit that they bring to the team. They clearly understand the importance of design decisions in the early concept and design phases and provide support guiding the client, architect and construction team to thoughtful solutions.

Throughout the design and construction process the Pauly Jail Company team was always available to discuss project details and opportunities for better solutions to assure the installation meets the client's expectations.

As Vice President of the HOK-Atlanta office I appreciate the Pauly Jail Company's time and attention to the needs of the client, design team and contractor and look ahead to our continued relationship of future projects. I would not hesitate to work with them again. I am pleased to provide my support and recommendation of the Pauly Jail Company, for consideration on your future project.

Please do not hesitate to contact me should you have any questions or comments.

Sincerely,

A handwritten signature in blue ink that reads "Michael Katzin". The signature is fluid and cursive.

Michael L. Katzin, AIA, Vice President - Justice & Government Sector  
HOK