

January 5, 2022

Robert James Pohrer, CEO
Pauly Jail Building Company, Inc.
17515 Bataan Court
Noblesville, IN 46062

RE: Letter of Reference

Mr. Pohrer,

I want to express my appreciation to you and your team at Pauly Jail Building Company. Our team members have had the privilege of working with PJBC for over twenty years on over \$700 million in detention projects. It has been my pleasure to work with the professionals on your team in that time. Not only are you experts in your field but often the highest performing subcontractor on the project.

I want to specifically applaud your design assist and preconstruction efforts. In the time we have been working together Pauly Jail has never missed a budget you have provided to us and have continually supported the design and estimating teams as the project develops. In our experience your competition cannot claim this. The information provided and the timing of submittals, shop drawings and other critical information is always one step ahead of the project.

Our team has also experienced the quality of installation and timeliness of your activities in the field. PJBC and their team members always do their part to keep the project moving and on schedule. The job is always manned with more than adequate staff holding the highest skill level. We always count on the Pauly team to set the bar for the entire subcontractor team on the project.

I have enjoyed our two decades of working together and over 14,000 jail beds we have built together. I look forward to our future projects and would highly recommend Pauly Jail Building Company to anyone looking to build or renovate a correctional facility.

Sincerely,
Barnsley Construction Group



Rob Schulten
Vice President