



the Sky's The Limit

2016 ANNUAL REPORT



THE COMMUNITY FOUNDATION
of Muncie & Delaware County, Inc.

Where neighbors create legacies



MISSION

The Community Foundation of Muncie & Delaware County, Inc. encourages philanthropy, assists donors in building an enduring source of charitable assets, and exercises leadership in directing resources to enhance the quality of life for residents of Muncie and Delaware County.

VISION

To impact and empower Muncie and Delaware County by enabling philanthropy as a trusted community leader and promoting positive change now and for generations to come.



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the Sky's The Limit

As a Foundation, we have spent our first 30 years planting our roots in Delaware County. As we wrap up our 31st year, we see that the sky's the limit for what we can accomplish with the support of our dedicated community members. In 2016, through our grantmaking and programs, we reached people, young and old, from every corner of the county.

We couldn't do it alone. Foundation donors and volunteers, along with dedicated and creative nonprofit organizations, came up with innovative ways to improve the community. It takes us all working in tandem to see outcomes like we had in 2016.

Among them:

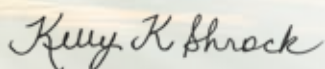
- **Through the Lilly Endowment Inc.'s GIFT IV initiative, we exceeded a \$1 million match.**
- **Gifts were made by 172 first time donors and more than 350 return donors.**
- **13 new funds were created.**
- **Our committees reviewed more than 200 grant applications and awarded \$2.5 million in grants across the county.**

We are building momentum for a better and brighter tomorrow in Delaware County. Read about a few of the grants made this year on page 5, then find the list of grant recipients on page 25. You will notice that grants support a wide variety of organizations that all developed innovative, collaborative and impactful programs that support our community.

It was also a year of growth for the Foundation. We celebrated the retirement of the Foundation's first and only CFO, Al Simmons. His dedicated service over the years has helped us to reach new heights. Cathy Stewart, former member of the Board of Directors, took over this role. We welcomed two new staff members, Colton Strawser, program officer, and Kallie Sulanke, community engagement officer. Their addition allows us to provide better support to donors and nonprofit leadership.

The Community Foundation continues to move forward thanks to our supportive Board of Directors that included retiring members Mark Ervin and Jud Fisher. We are grateful to Mark and Jud for their service and anticipate a continued reach as we welcome new members Carol Seals and Leland Wilhoite.

In 2016, the Foundation took many steps forward. We will continue that momentum today, tomorrow, and always.




Kelly K. Shrock, *President*



Marianne Vorhees, *Chair, Board of Directors*

BUSINESS STARTS UNRESTRICTED FUND FOR FLEXIBILITY IN FUTURE USE

A photograph of two men, Michael and Gary Thomas, standing outdoors in front of a sign for LEAP Managed IT. The sign features a red logo with a white stylized figure and the text "LEAP MANAGED IT". The men are wearing suits and ties, smiling at the camera. The background shows green foliage.

Michael and Gary Thomas own and operate LEAP Managed IT. The brothers decided to give back to their home community by establishing an unrestricted fund at the Foundation.

Brothers Gary and Michael Thomas have deep roots in Delaware County. Their grandparents, C.F. and Wilma Thomas, started the family business, originally Adding Machine and Typewriter, in 1930. Gary and Michael grew up on a farm near Gaston. Along with their sister, they were 10-year members of 4-H. From a young age, this experience showed them the value of giving back and making the community a better place.

Today the brothers operate LEAP Managed IT, a modernized name for that same family business focused on providing current technological solutions. The business operates on four pillars: hard work, proactive, community, and genius. The community pillar keeps the Thomases engaged in the Delaware County community.

“*The needs of the community are different today than they will be in 30 years. An unrestricted fund gives the most flexibility for the future.*”

The business has always looked for opportunities to give back to the community. Gary gives his time. He serves on the Board of Directors and the Grants Committee of The Community

Foundation. After getting a front-seat look at the work of the Foundation, he thought the company could do more. He approached Michael and his mother, Carolyn, about starting a fund. The consensus was almost immediate.

“From a business perspective Muncie has been great to us, and we are blessed to lead an organization that’s been around for 87 years,” says Gary. “One of our four key pillars is being a ‘community steward.’ The Community Foundation aligns perfectly with our mission.”

The Thomases determined that an unrestricted fund would best meet the needs of their organization.

Gary explained, “We didn’t feel like there was one fund type we wanted to invest in. The needs of the community are

different today than they will be in 30 years. We decided that an unrestricted fund made the most sense as it gave the most flexibility for the future.”

The LEAP Managed IT Fund was established in early 2016. This unrestricted gift qualified for matching money from the Lilly Endowment Inc. Gift VI initiative. The Fund made its first grant in 2017, supporting TeenWorks’ summer employment program for current high school students in Muncie.

Unrestricted funds, like the LEAP Managed IT Fund, support the Foundation’s competitive grants program. Unlike designated funds, which support an organization or cause forever, unrestricted funds are available to support the ever-changing community needs.

“I would love to see more business leaders establish a fund at the Foundation. It’s the right time to do it, and it’s the right thing to do.”

Gary’s wife, Amy, is also involved with the Foundation. Amy is a former program officer and currently serves on the Lilly Scholarship Committee. Together the couple established the Gary and Amy Thomas Fund. This unrestricted fund also received matching dollars through the Lilly Endowment Inc. Gift VI initiative.

“The Community Foundation is a gem, and it’s one most business leaders don’t fully understand,” says Gary. “It sits in the background investing in opportunities to make others better. It’s a thankless organization, and that’s the way it should be. That’s the way it was built more than 30 years ago. I would love to see more business leaders establish a fund at the Foundation both personally and in the name of their business. It’s the right time to do it, and it’s the right thing to do.”

NEW FUNDS IN 2016



ACORN FUNDS

- ▶ Ashley Burgauer Scholarship Fund
- ▶ Mike and Cathy Galliher Fund
- ▶ Al Rent Honorary IPR/WIPB Public Media Student Fund
- ▶ Molly Flodder TEAMwork for Quality Living Fund
- ▶ Bobby Watters Scholarship Fund



DESIGNATED FUNDS

- ▶ Delaware Advancement Corporation Fund
- ▶ Delaware Advancement Corporation Heritage Fund
- ▶ Fieldhouse Renovation Fund



DONOR ADVISED FUNDS

- ▶ Schuyler and Mary Louise Buck Fund
- ▶ Funders Forum Fund



FIELD OF INTEREST FUNDS

- ▶ Robert P. Bell Teacher Grant Fund



SCHOLARSHIP FUNDS

- ▶ Schuyler and Mary Louise Buck Scholarship Fund



UNRESTRICTED FUNDS

- ▶ Leap Managed IT Fund


Visit our website: cfmdin.org/our-donors for a complete list and explanation of our fund types.

GRANTS BUILD MOMENTUM FOR A BETTER COMMUNITY

Now in its 31st year, The Community Foundation focuses on meeting community needs in new and expansive ways. Collaboration is encouraged. Programs that build momentum for the future are celebrated. When it comes to enhancing the quality of life of the people of Delaware County, the Foundation believes the sky's the limit.

In this spirit, proposals for our grant programs are limited only by the creative thinking of the organizations submitting them. In 2016, The Community Foundation saw applications for innovative, collaborative and impactful programs.

We received a record number of grant requests. Our eight committees collectively reviewed more than 200 applications. The competitive grants committee alone reviewed 78 applications requesting more than \$2.1 million. From that, we awarded more than \$1 million in grants from unrestricted and field of interest funds. The trend is clear: as the community needs change, and our nonprofit partners increase their creativity, our grantmaking evolves, too, and supports programs that have a positive impact on our community.



The Yorktown Council for the Arts organized a paper lantern sale and release in Morrow's Meadow. Proceeds supported programs, like Movies in the Meadow, and public art for the new organization.

EXPOSURE TO THE ARTS IMPROVES QUALITY OF LIFE IN TOWNS

Reaching the corners of the county in 2016, town endowment funds at The Community Foundation made grants related to the arts.

The Town of Yorktown Fund supported the Yorktown Council for the Arts with a \$2,500 grant. “Whether it’s a big city or small town, art can make an impact on people,” said Jennifer Groves, who leads the new organization and is a long-time supporter of the arts.

The grant funded their Movies in the Meadow program and a paper lantern release. The community has embraced the work of the Yorktown Arts Council. The organization has planned six more Movies in the Meadow during 2017. Like the lanterns released, the Arts Council is reaching for the sky as members prepare for its future in Yorktown.

In the northern part of the county, the Wes-Del Chieftain reached the Gaston community through a creative look at the past and the present. A \$1,250 grant from the Town of Gaston Endowment Fund allowed Wes-Del High School to buy a new computer and equipment for the yearbook staff. The Wes-Del Chieftain has been a staple in the Gaston community since 1966.

“*Whether it's a big city or a small town, art can make an impact on people.*”

“Because it is such a small and family-like community, the events at the school often become the community events,” says Mary Willaert, The Chieftain advisor. “Wes-Del graduates enjoy looking back at previous yearbooks at class reunions. It is a vital piece of their history.”

This year, in celebration of its 50th anniversary, yearbook staff asked alumni to share memories of Wes-Del. The student-produced publication is stretching student skills while recording community history.

Looking to the east, the Liberty-Perry Alumni Association received \$500 through The Liberty Perry Selma Town Endowment Fund. The grant, along with support from Wapahani Music Boosters, the Liberty-Perry Alumni Association, and community members, supported fine arts through the band program at Selma Middle School and Wapahani High School.

The bands purchased drum carriers for the drumline. The new carriers replaced 20-year-old equipment. The new carriers provide safe and ergonomic support to musicians allowing them to play longer with less fatigue.

These Delaware County organizations saw the value in providing more exposure to the arts for their small town residents. Grants from The Community Foundation supported their trailblazing efforts.

COMMUNITY COLLABORATION FILLS CRITICAL NEED

The Community Foundation values community involvement. Many grants, like the one awarded to Liberty-Perry Alumni Association, have an element of collaboration. In this same spirit, a new program of Second Harvest Food Bank of East Central Indiana, Inc. is bringing together many community partners.

Panther Pantry, a school pantry program, opened at Southside Middle School in 2016. Second Harvest opened the pantry to make grocery items available to students and their families in a safe, convenient, and familiar environment.

The program relies on cooperation between the food bank, the school, and local organizations to ensure success. While Second Harvest provides the food and manages some logistics; the school provides space and, along with community volunteers, staffs the pantry. A \$20,000 grant from The Community Foundation defrayed the cost of the program.

“The principal greets every family at the door. It's making a difference in the school.”

The food gap in our community is staggering. According to Feeding America, more than 20,000 people in Delaware County are food insecure. Many face a seven-pound food gap



each week. With 88 percent of students at Southside eligible for free or reduced-price lunch, it is likely many families face this gap.

With support from school administration and volunteers from nearby Fairlawn Church, students and their families can visit the pantry monthly. It operates in a client-choice fashion. Families walk through and select the items they want to take home, like a grocery store. The pantry meets an immediate need, providing food, but because of its emphasis on full-family participation, it also encourages parental involvement at their child's school. Teachers can get to know parents during their visits to the school resulting in improved student performance. This program, not only meets a critical need today, but it builds hope for tomorrow.

“The principal greets every family at the door,” says Sarah Rivera, Program Coordinator at Second Harvest. “Teachers come down. Parents and school staff have conversations. It’s making a difference in the school.”

The first distribution in February of 2016 saw 38 families. More than 100 families attended the following month proving the need is there in our community. Now each distribution sees 200 families.

Second Harvest believes this new and improved food pantry model will have a long-term impact on the community. It comes with positive messaging for students and increased parental engagement in the schools.

Two more school pantries have opened in Muncie elementary Schools. Their goal is to have school pantries across Delaware County. This effort will reach all families in need while cultivating better parent-teacher relationships. Community Foundation grant dollars not only covered the cost of food but also supported the people working to broaden the reach to more food insecure residents.





PREPARING YOUNG PEOPLE FOR A HIGH-TECH FUTURE

Reducing hunger is one way to help students succeed in school. Engaging young people is another. Muncie/Delaware Robotics serves to build excitement, understanding, and skill in the field of engineering and technology through the FIRST Robotics program.

Muncie/Delaware Robotics has a permanent home in MadJax Muncie, a maker's space located at the corner of Madison and Jackson streets in downtown Muncie. The group currently works with high school students to solve complex technical challenges, build robots, and take part in regional and statewide competitions. Participants develop life-long skills like perseverance and understanding teamwork. They gain proficiency in math and science. Their new home includes a community room furnished by a grant from The Community Foundation. This space allows the organization to recruit a cohort of younger students for a Lego-based robotics team.

The new FIRST Robotics Lego League team will serve fourth through eighth graders. High school participants will mentor the younger cohort. Participants will build EV3 robots utilizing Lego blocks, motors, sensors and programming tools. Additionally, as other area middle schools form teams, they will be able to use the community room to encourage collaboration and simultaneous learning county-wide.

The \$10,000 grant from The Community Foundation was provided to purchase a smart board, tables, chairs, and equipment necessary to furnish the community room. The furnished room enables Muncie/Delaware County Robotics to engage members at a younger age. Building, practicing, competing, and collaborating will better prepare them for a high-tech future.



High school students mentor fourth through eighth graders as they build EV3 robots.



The Innovation Connector's BIG Idea Pitch supports entrepreneurs through a business competition. Winners receive baseball bats along with support to take their business from ideas to reality.

CELEBRATING SUCCESS INSPIRES GROWTH

For a strong future, the community needs highly-skilled young people as well as strong, growing businesses. The Innovation Connector is Muncie's full-service business incubator. Their BIG Idea Pitch and Excellence in Innovation Award Banquet celebrate local entrepreneurs.

The Innovation Connector is the place to start if you want to launch or grow a business in Delaware County. The support of professionals can help entrepreneurs connect in the Delaware County community. BIG Idea Pitch competitors and attendees of the Excellence in Innovation Award Banquet have the opportunity to understand better how to use the services of the Innovation Connector.

To reach new groups in the community that may never have participated before, the Innovation Connector asked The Community Foundation for support. A \$3,000 grant supported marketing and event engagement activities. These promotions targeted local high schools, technology-type clubs, Ball State Technology organizations, and social organizations, like the Boys & Girls Club. The efforts encouraged new audiences to take part and connected them to resources to help them grow.





Through activities and workshops participants in Shafer Leadership Academy's Emergence program build relationships and strengthen leadership skills.

LEADERS MOVE OUR COMMUNITY FORWARD

New businesses can't thrive without strong leaders. Shafer Leadership Academy began a decade ago. It began with one program and 24 participants. In 2016, they offered 60 programs and served 1,880.

Since 2008, The Community Foundation has helped grow leaders through grants to Shafer Leadership Academy. These grants supported scholarships designated for nonprofit leaders. In 2016, another group of underserved leaders was identified.

Shafer Leadership Academy worked with Muncie Action Plan and Ball State University's Building Better Neighborhoods to identify opportunities for neighborhood association development. Together, they hosted the first Neighborhood I.D.E.A. Conference. The conference brought more than 100 neighborhood leaders together for a one-day event. The event included education and inspiration from a keynote speaker and breakout sessions.

Building on the momentum from the conference, scholarships provided by The Community Foundation propelled deserving neighborhood association attendees into a well-known leadership development class.

"Neighborhood association leaders are volunteers who serve because they are committed to ensuring a high quality of life

for their family and their neighbors," said Heather Williams, program manager for Building Better Neighborhoods. "Shafer Leadership Academy's 2016 Emergence Program provided an important learning experience to help neighborhood association leadership reach their fullest potential."

This year grants from the Foundation funded eight scholarships. Neighborhood and nonprofit leaders attended Emergence and Allegiance, two of Shafer Leadership Academy's key programs.

The support continues in 2017, as Shafer Leadership Academy received a \$14,850 grant. It will provide scholarships and allow the organization to build capacity as it continues to grow.

The Foundation supports organizations in the areas of arts and culture, community betterment, economic development, education, and human services. Our work will continue to impact every corner of Muncie and Delaware County as it has since The Community Foundation was founded in 1985. 2016 was a year of continued momentum to enhance the quality of life in the community through our grants programs. With the support of our donors and the great work of local nonprofits, the sky's the limit for positive change.

DAVID SURSA LEADERSHIP AWARD

Setting an example for community leadership led Ed Armantrout to be named the recipient of the 2016 David Sursa Leadership Award this year. Ed was nominated by A Better Way Services where he has served on the board of directors for seven years.



Teresa Clemmons, executive director of A Better Way Services, nominated Ed Armantrout for the David Sursa Leadership Award. Ed was selected as the recipient for his service to the organization and the community.


“Ed’s leadership has been pivotal to the success that A Better Way Services has experienced over recent years,” said Teresa Clemmons, A Better Way Services executive director. “There have been difficult times, and Ed was a perfect person to lead us over the rocky road. He is calm, positive and resourceful. He provides support in a variety of ways. He has literally walked the walk, our Peace Walk, and brought with him pledges and fellow walkers.”

As a member of the board, Ed has held several leadership positions, including serving two years as President, one year as Vice President, and one year as Treasurer. Through his service, he has helped A Better Way Services build momentum and see continued success. In addition to his leadership roles, Armantrout has a record of leading by example, being a vocal advocate for the organization, participating in events and asking others to as well, and providing annual financial support to the organization and asking for the same commitment from others.

In addition to being a committed volunteer to A Better Way Services, Ed works full time for Old National Bank, pastors two small churches, and regularly attends community events on behalf of other local nonprofit organizations.

The Foundation established the Sursa Leadership Award in memory of the Foundation’s first board president, David Sursa, and his visionary leadership.

BUILDING A LEGACY TO SERVE THE COMMUNITY

A photograph of two women, Connie and Linda Gregory, standing outdoors. Linda is standing in the background wearing a blue jacket over a black turtleneck. Connie is sitting in the foreground wearing a red cardigan. They are both smiling at the camera.

Sisters Connie and Linda Gregory give back to this community. In 2016, they established a fund and joined the Legacy Society as a way to continue to give back even after they are gone.

Sisters Linda and Connie Gregory established the Linda and Connie Gregory Fund just days before 2016 as their legacy to serve Muncie and Delaware County. This unrestricted fund was established now and qualified for matching money from the Lilly Endowment Inc. Gift VI initiative. It will continue to grow with estate gifts down the road.

"Neither of us have children, so we wanted our estates to benefit the community," explained the Gregory sisters.

Muncie natives, Connie and Linda grew up in a working class family. Today, much of their time is spent doing things that benefit the community. Linda serves on the Foundation's Board of Directors and Grants Committee. Connie serves on a Scholarship Committee.

"We had great opportunities growing up and we know that a lot of people don't have those opportunities. It's important for those who do have advantages to pave a way for people who don't," says Connie.

Joining the Legacy Society is one way to make a lasting impact.

The Legacy Society recognizes donors who have made a commitment to the future of Muncie and Delaware County with a planned gift to The Community Foundation. Started in 2005 with eight members, the Legacy society continues to grow. A planned gift to the Foundation can help you accomplish your philanthropic goals and leave a lasting legacy in the community.

LEGACY SOCIETY

Gary W. Addison
Russ and Judy Anderson
Anonymous (5)
Davis and Joan Bahlmann
Judith M. Barnes
Kathy A. and Gary W. Bartlett
Robert and Tommye Beavers
Norman E. and Joyce M. Beck
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Scott M. Terhune

Helen and Leon Towne
Terry and Cheryl Walker
Ted and Sarah Wanthall
Douglas and Katherine White
Marilyn and Earl R. Williams
Jim and Adele Wingate

* denotes new members in 2016
italics denotes deceased in 2016



BELL EDUCATION GRANTS: REASON TO CELEBRATE

Salud! Students in Amy Cullum's Wes-Del High School class cracked confetti eggs in celebration of another year of learning.

A \$50 Robert P. Bell Education Grant allowed Cullum to purchase supplies for a creative and innovative project that brought the study of Mexican geography and culture to life for her students. In preparation for a spring fiesta, students made and decorated cascarones. These confetti eggs are a Mexican tradition during spring parties. Cracking a cascarón over the head of a friend is said to bring good luck.

The grant covered the cost of the eggs, which students carefully cracked and cleaned, egg decorating supplies and lots of confetti!

Supporting Delaware County teachers is worth celebrating. During the 2015–2016 school year, The Community Foundation awarded more than \$13,000 to teachers through 45 Robert P. Bell Education Grants. The year also marked the establishment of the Robert P. Bell Teacher Grant Fund, a permanently endowed fund at The Community Foundation, which will ensure the program will continue to support teachers forever.

The Robert P. Bell Education Grants program, established in 1992, will celebrate its 25th anniversary in the coming year. As part of the celebration, The Community Foundation will host a Bell Grant Birthday Party and kick off a campaign to grow the Robert P. Bell Teacher Grant Fund to \$25,000.



During a classroom fiesta, students in Amy Cullum's Spanish class decorate and break confetti filled cascarones.

SCHOLARSHIP KEEPS MEMORY ALIVE

When Keith Greenwalt and Terrie Greenwalt lost their son, Zachary, in an automobile accident, they wanted to find a way to keep his memory alive in a way that would benefit the community. They established the Zach Greenwalt Scholarship Fund after his death in 2009.

“*When we thought about the scholarship, it made sense to work with The Community Foundation.*”

“When we thought about the scholarship, it made sense to work with The Community Foundation,” said Keith. “We have confidence in its reputation and knew we could have flexibility in the scholarship fund. The criteria were established to give students like Zach an opportunity for education and success.”

The Zach Greenwalt Scholarship makes an impact on the lives of many students. In 2016, the scholarship reached a milestone and is now a renewable award. Instead of one amount for a first year of school, renewable scholarships provide support during each year of post-secondary education.

Keith and Terrie meet the recipients of the scholarship each year at graduation. When asked about advice to recipients, Terrie said, “A few months after Zach’s passing, one of his teachers said that if he hadn’t been such a huge presence in our lives, we wouldn’t miss him so much! I tell them, ‘be a presence.’”



The Zach Greenwalt Scholarship Fund was established in 2009 to memorialize Zach Greenwalt, whose life ended unexpectedly in an automobile accident.

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FINANCIAL INFORMATION

The audited financial statements are available on our website at cfmdin.org

CONSOLIDATED STATEMENT OF FINANCIAL POSITION*

December 31, 2016 and 2015

ASSETS

	2016	2015
Cash and cash equivalents	\$ 59,856	\$ 79,087
Investments	54,100,245	51,057,137
Prepaid expenses	1,450	1,890
Pledges receivable	10,000	151,521
Property and equipment, net	13,372	16,459
Cash surrender value of life insurance	585,284	576,404
	<u>\$ 54,770,207</u>	<u>\$ 51,882,498</u>

LIABILITIES

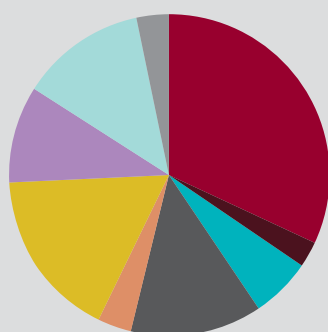
Grants payable	\$ 305,100	\$ 263,331
Administrative expenses payable	12,454	
Deferred liability - Lilly Gift VI		143,930
Funds held for the benefit of others	5,193,794	5,055,797
Investments managed for others	552,502	529,975
Capital lease		2,621
Annuity obligations payable	4,866	5,093
	<u>\$ 6,068,716</u>	<u>\$ 6,000,747</u>

NET ASSETS

Unrestricted	\$ 253,655	\$ 328,914
Unrestricted - board designated	18,928,117	18,418,441
	<u>19,181,772</u>	<u>18,747,355</u>
Temporarily restricted	6,029,685	5,538,523
Permanently restricted	23,490,034	21,595,873
	<u>48,701,491</u>	<u>45,881,751</u>
	<u>\$ 54,770,207</u>	<u>\$ 51,882,498</u>

*Consolidated with Delaware County BY5 Early Childhood Initiative, Inc.

SCHEDULE OF ASSET AND STYLE ALLOCATION



- US Large Cap **32.1%**
- US Mid Cap **2.6%**
- US Small Cap **6.0%**
- International Equity **13.2%**
- Emerging Markets **3.4%**
- Hedge Fund **17.4%**
- Private Equity **9.6%**
- Fixed Income **12.5%**
- Master Limited Partnerships (MLP) **3.2%**

The Community Foundation of Muncie & Delaware County, Inc., uses Fund Evaluation Group, LLC (FEG) as its investment consultant. FEG provides a complete range of traditional institutional consulting services including investment policy development, portfolio design, asset allocation, manager search and selection, investment manager monitoring, plan monitoring and education for board members and staff.

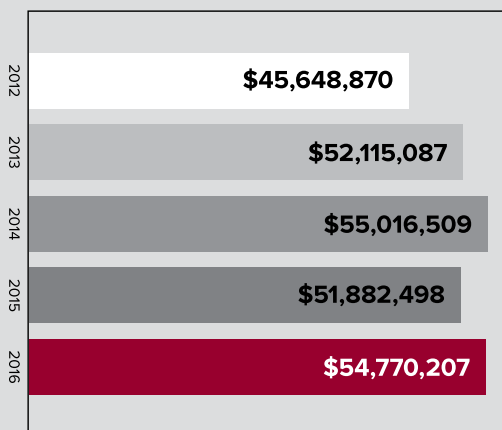
CONSOLIDATED STATEMENT OF ACTIVITIES*

For the years ended December 31, 2016 and 2015

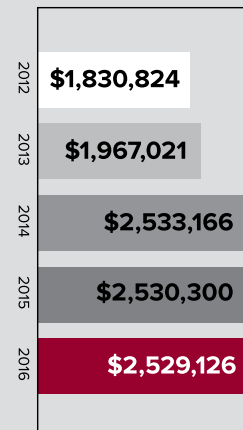
REVENUE, GAINS, AND OTHER SUPPORT	UNRESTRICTED	TEMPORARILY RESTRICTED	PERMANENTLY RESTRICTED	2016 TOTALS	2015 TOTALS
Contributions	\$ 193,381	\$ 430,833	\$ 1,894,161	\$ 2,518,375	\$ 1,454,497
Contributions - BY5		6,512		6,512	6,512
Investment income	590,155	855,827		1,455,982	1,022,817
Net realized gain on sales of investments	335,329	439,785		775,114	1,503,450
Net unrealized gain (loss) on investments	403,896	649,897		1,053,793	(3,454,310)
Other income (loss)	(1,137)	10,017		8,880	4,424
Administrative fee revenue	42,002			42,002	60,143
Total Revenue, Gains, and Other Support	\$ 1,563,626	\$ 2,392,871	\$ 1,894,161	\$ 5,580,658	\$ 597,533
Net Assets Released from Restrictions	1,901,709	(1,901,709)			
	<u>\$ 3,465,335</u>	<u>\$ 491,162</u>	<u>\$ 1,894,161</u>	<u>\$ 5,850,658</u>	<u>\$ 597,533</u>
EXPENSES					
Program services	\$ 2,069,228			\$ 2,069,228	\$ 2,006,939
Program services - BY5	56,105			56,105	52,239
Management and general expenses	519,065			519,065	507,777
Management and general expenses - BY5	197,763			197,763	170,082
Investment expenses	80,038			80,038	79,434
Fundraising expenses	90,595			90,595	89,042
Fundraising expenses - BY5	18,124			18,124	
Total Expenses	<u>\$ 3,030,918</u>			<u>\$ 3,030,918</u>	<u>\$ 2,905,513</u>
CHANGE IN NET ASSETS	\$ 434,417	\$ 491,162	\$ 1,894,161	\$ 2,819,740	\$ (2,307,980)
NET ASSETS AT BEGINNING OF YEAR	18,747,355	5,538,523	21,595,873	45,881,751	48,189,731
NET ASSETS AT END OF YEAR	<u>\$ 19,181,772</u>	<u>\$ 6,029,685</u>	<u>\$ 23,490,034</u>	<u>\$ 48,701,491</u>	<u>\$ 45,881,751</u>

*Consolidated with Delaware County BY5 Early Childhood Initiative, Inc.

HISTORY OF ASSETS



HISTORY OF GRANTS*



*represents the total grant distribution from all funds of the Foundation

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IMPACT THAT SOARS GRANTS IN 2016

COMPETITIVE GRANTS

A Better Way Services, Inc., \$40,000
Alpha Center, \$15,000
American Red Cross, \$5,000
Animal Rescue Fund (ARF), \$15,288
Big Brothers/Big Sisters, \$10,000
Boy Scouts of America, \$10,000
Boys and Girls Club of Muncie, \$20,000
Bridges Community Services, Inc., \$46,150
Buley Community Center (AIM Summer Collaborative), \$32,400
Buley Community Center, \$15,000
Cancer Services of East Central Indiana, \$4,000
Cardinal Greenway, \$30,000
Christian Ministries of Delaware County, \$29,000
College Mentors for Kids! Inc., \$5,000
Cornerstone Center for the Arts, \$20,000
Delaware Advancement Corporation, \$100,000
Delaware County Retired Teachers Association, \$1,000
East Central Indiana Chamber Orchestra, \$3,000
East Central Indiana Regional Partnership, \$25,000
Eaton Public Library, Inc., \$2,500
Facing Racism, \$7,500
First Choice for Women, Inc., \$5,000
Habitat for Humanity, \$50,000
Hearts and Hands United, \$3,000
Home Savers of Delaware County, \$43,000
Indiana Youth Institute, Inc., \$4,500
Martin Luther King, Jr. Dream Team, \$8,183
Masterworks Chorale, \$4,500
Motivate Our Minds, Inc., \$15,000
Muncie Civic Theatre Association, \$17,000
Muncie Community Schools, \$6,000
Muncie Delaware Robotics, \$10,000
Muncie Downtown Development Partnership, \$5,000
Muncie Innovation Connector, \$3,000
Muncie Public Library, \$20,000
Muncie Symphony Orchestra, \$8,000
Project Leadership Delaware County, \$20,000
Red-tail Land Conservancy, \$3,500
Ross Community Center, \$20,000
Second Harvest Food Bank of East Central Indiana, \$20,000
Shafer Leadership Academy, \$6,100
Smart Living Project, Inc., \$2,000
Sustainable Muncie Corporation, \$75,000
TeenWorks, \$20,000
United Day Care Center, \$65,000
United Way of Delaware County, \$2,000
Urban Light Christian Development Corporation, \$25,000



WIPB-TV, \$2,500
Women in Business Unlimited, \$5,000
Youth Opportunity Center, \$75,000
Youth Symphony Orchestra, \$3,000

HARRY AND JANET KITSELMAN FUND GRANTS

A Better Way Services, Inc., \$12,500
BY5 Early Childhood Initiative, Inc., \$25,000
Cornerstone Center for the Arts, \$10,000
Muncie Community Schools' Longfellow Elementary School, \$14,471

MAXON FOUNDATION FUND GRANTS

Habitat for Humanity, \$5,800
The Harvest Soup Kitchen, \$5,650
Motivate Our Minds, Inc., \$12,000
Muncie Civic Theatre Association, \$5,000
Muncie-Delaware County Chamber of Commerce, \$6,000
Youth Opportunity Center, \$20,000

TOWN OF GASTON ENDOWMENT FUND GRANTS

BY5 Early Childhood Initiative, Inc., \$1,250
Wes-Del High School, \$1,250

LIBERTY PERRY SELMA TOWN ENDOWMENT FUND GRANT

Liberty-Perry Alumni Association, \$500

TOWN OF YORKTOWN ENDOWMENT FUND GRANTS

Yorktown Council for the Arts, \$2,500
Yorktown Chamber of Commerce, \$1,000

LAND CONSERVATION FUND GRANTS

Cardinal Greenway, \$4,000 (Elm Street Levee)
Muncie Sanitary District, \$15,000 (King Forge)
Red-tail Land Conservancy, \$155,000 (Reber North)

PROACTIVE GRANT

BY5 Early Childhood Initiative, Inc., \$50,000

Come Soar With Us



Foundation Staff: Kallie Sulanke, Cheryl Decker, Kelly Shrock, Colton Strawser, Marcy Minton & Eunice Whitlock

Our door is always open, stop by and visit us at:
201 E. Jackson Street, Suite 100
Muncie, IN 47305

Steven Murphy, *Legal Counsel*
Catharine Stewart, *Financial Counsel*



THE COMMUNITY FOUNDATION
of Muncie & Delaware County, Inc.

Where neighbors create legacies

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765.747.7181 | cfmdin.org | commfound@cfmdin.org

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